



**MONTANA
AEROSPACE**

INTERIM FINANCIAL REPORT

FIRST HALF-YEAR 2021





WE SHAPE THE FUTURE. WITH EXPERIENCE, A SPIRIT OF INNOVATION AND THE HIGHEST STANDARDS, WE ARE SETTING OUT FOR NEW HORIZONS.

Montana Aerospace AG is a leading producer of system components and complex assemblies for the aerospace industry, with worldwide engineering and manufacturing operations. The Company has approximately 5.000 highly skilled employees at 28 locations on four continents – designing, developing and producing ground-breaking technologies for tomorrow's aerospace, e-mobility and energy industries out of aluminium, titanium, composite, copper and steel. Montana Aerospace AG has been listed on the SIX Swiss Exchange since May 2021.



MONTANA AEROSPACE AG – SELECTED KEY FIGURES

(financial figures in M€)	For the six months ended 30 June		
	2021	2020	yoy change
Net Sales	348,4	344,9	3,5
EBITDA	16,2	17,6	-1,4
Adjusted EBITDA ¹	22,6	23,4	-0,8
Adjusted EBITDA margin (%)	6,5%	6,8%	-0,3%
Operating Profit (EBIT)	-18,5	-11,9	-6,6
Operating Profit margin (%)	-5,3%	-3,5%	-1,8%
Result for the period	-25,7	-20,7	-5,0
Cash Flow from operating activities	-21,8	-38,4	16,6
Cash Flow from investing activities	-54,3	-78,5	24,2
Cash Flow from financing activities	413,6	43,4	370,2
Free Cash Flow	-76,1	-116,9	40,8
CAPEX spent	-59,9	-74,9	15,0
Trade Working Capital	237,2	188,4 ^{***}	48,8
Equity Ratio (%)	46,2%	17,0% ^{***}	29,2%
Net Debt (cash)	162,6	639,9 ^{***}	-477,3
Total Assets	1.657,0	1.235,7 ^{***}	421,3
Employees	5.141	4.788 ^{***}	353
Contracted Sales*	4.300,0		
Average Shipset Value**	0,3		

¹ A detailed reconciliation from reported figures to adjusted figures can be found on page 8.

* Aerospace only – we calculate Contracted Sales by multiplying the value of parts and shipsets to be delivered to our customers under a long-term supply contract over the contract term at the expected build rates which are based on forecast information and estimates provided by customers, as adjusted by our management.

** We define shipset value as the total value of our parts necessary for production of one aircraft ("Shipset Value"). We calculate Average Shipset Value as our aggregate Shipset Value of all Shipsets sold divided by the total number of Shipsets sold.

*** comparison period is 31 December 2020.



HIGHLIGHTS

FIRST HALF-YEAR 2021

- > **Robust signs of recovery** from Covid-19 crisis in the aerospace sector
- > **Sales already slightly above** strong first half 2020 (+ EUR 3,5 million)
- > **Adjusted EBITDA almost at level of previous period** – negative impact from ramp-up cost and inflation effects compensated
- > **Strong increase in contracted sales** up to EUR 4.3 billion (+ EUR 400 million) compared to IPO
- > **Implementation of new investments** and **ramp-up of new plants** in Baia Mare/RO, DaNang/VN and Mediescu Aurit/RO on schedule
- > **Expertise in titanium processing expanded** through acquisition of French extrusion specialist Cefival in March 2021
- > **Full integration of specialty machinery manufacturer IH TECH** in May, expanding Montana Aerospace's expertise in automation and robotics
- > **Successful IPO in May 2021** providing financial flexibility for organic and inorganic growth opportunities – strategic M&A projects under assessment with the objective to broaden our customer, technology and product portfolios and to further vertically integrate our value chain



The signs of recovery of the aerospace industry are promising. With the significant investments made before and during the pandemic, Montana Aerospace is best prepared to participate over-proportionally from the positive trend. Our teams have done an excellent job in managing the pandemic and starting our new facilities on schedule.

Dr. Markus Nolte, CEO





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LETTER FROM THE MANAGEMENT BOARD

Dear fellow shareholders,

the stock market listing of Montana Aerospace AG saw an ebullient start on May 12th. Today, with the help of proceeds from this IPO, we publish our first half-yearly result. Thank you all for being part of this journey.

LEVERAGING ON THE INDUSTRY RECOVERY

Given that we are still in very turbulent times concerning Covid – related restrictions on travel, and therefore suffer – by association – from the harsh implications surrounding the whole Aerospace business, we are proud to present a slight increase in sales in comparison to last year. This represents a huge leap in comparison to our original assumptions concerning sales for the first half of 2021 (H1 2021). We are also presenting a stronger outlook for the years to come, due to higher contracted sales and increased build rates. Contracted sales have increased since the IPO by around EUR 400 million to reach a record EUR 4.3bn in Aerospace alone.

The main driver for the IPO was to be an active player in an accelerating consolidation within the aerostructures business. We closed two smaller transactions in May, and – earlier than expected – finalised two binding offers / heads of terms for acquisitions, and at the time of writing we are in the middle of confirmatory due diligences. We also proceeded successfully on another acquisition and exchanged very specific letters of intent. Taken together, these acquisitions are worth around EUR 500 million in annual sales.

OPERATIONALLY ON TRACK IN H1 2021

Results for Aerospace are above our internal expectations for H1 2021 and almost in line with adjusted EBITDA for H1 2020. Please note that in the aerostructures business H1 2020 was more or less unaffected up to May 2020, and showed record highs. H1 2021 has been characterised by considerable uncertainty surrounding the entire aerospace industry business in the first few months: there were some large announcements during the second quarter from OEMs, but demand/build rates are still very weak, albeit now steadily increasing.

With a fraction of capitalized costs in comparison to H1 2020 (EUR 5,9 million vs. EUR 22,2 million), H1 2021 showed that Production Performance (Net Sales plus Change in Finished Goods) was achieved with appreciably lower personnel costs (EUR 78,9 million vs. EUR 86,6 million) and other operating expenses. Although, Montana Aerospace is still in the process of ramping up its large new facilities (Airport Baia Mare, Romania and Da Nang, Vietnam) and industrialised around 1.500 new parts in 2021 (vs. 1.000 in H1 2020) of the new contracts, it has been able to publish a very promising result.

Cash flow numbers improved substantially in comparison to 2020, enabling a sharp reduction in Net Debt from EUR 640 million to EUR 163 million as per 30.6.2021. The Equity Ratio increased from 17,0% to 46,2%, with total assets at EUR 1,7 billion. Finalisation of major Capex programmes are exactly in line with our strict timetable. Additionally with more than EUR 24 million change in finished and unfinished goods, we are prepared for higher demands from the aerospace industry expected for the second half of 2021.

In summary, we are still ramping up plants and contracts in many areas and facing a constant increase of build rates (but from a very low level). However, we feel more than prepared for the forthcoming quarters and have therefore increased our expectations for the years to follow.



SALES & SECTORS

As total net sales were able to post only a very modest increase, sector reporting presents a rather differentiated picture: Aerospace sales, with EUR 116,3 million, declined by around 27%. The first months of 2020 showed the strongest sales ever in the history of Montana Aerospace AG, mainly driven by an aerospace market still – at that time – more or less untouched from effects resulting from the COVID-19 pandemic. In H1 2021, however, build rates at Boeing and Airbus were massively down, with Airbus A320 being down –31% yoy and the A350 –52% yoy as well as Boeing’s 737 being down by –79% and the 787 by –64%. Montana Aerospace’s sales performance therefore reflects increasing sales from the ramp-up of two new plants and the large contracts won.

Heavy alloy extrusion parts and structures, an essential part of our aerostructure core business, is usually an early indicator for improving aerospace business, since those structures are the primary elements when manufacturing an aircraft. After a weak start to the year, massive demand has emerged since April. In terms of vertical integration, demand and pull rates are still weaker than H1 2020, but the outlook for full year 2021 and 2022 is good. A significant improvement in build rates is driving this expectation.

The largest sales contribution has been provided by Energy. Our leading market position helped us increase market share and sales (mainly in the Americas), as well as worldwide profitability. Margins in Energy rose by approx. 10%. E-mobility, as indicated, not only moved from negative to positive margin levels and therefore into profitability, but also managed an increase in sales by almost 20% to EUR 55 million. Margins in Aerospace – despite being heavily affected by ramp-up costs, low build rates and lower activated costs than in 2020 – remained largely unchanged at slightly under mid-teen level.

CONFIRMING THE FULL YEAR GUIDANCE

For the rest of the year, we expect a constant increase in sales. We expect sales for the full year of 2021 at a level of around EUR 750 million (excluding any further acquisition activity). With operative margin levels to be improved, we intend to proportionally develop profitability. With the ramping up of new plants and the industrialization of new articles we are prepared for the higher build rates in the aerospace industry, as communicated by the OEMs during recent weeks and months. There is additionally a good chance that we achieve our M&A goals earlier than expected. Still, we want to point out that higher build rates and larger contracts are still foreseen for the years 2022 to 2024. That is when explicitly higher sales and results may be expected.

THANK YOU!

Dear shareholders, our markets are starting to get really exciting now, and that dynamism embeds a lot of opportunities. We are in an excellent position, and we are striving to take every one of those opportunities available to become a major aerostructures supplier in a market which is regaining speed.

Reinach, 16 August 2021

For the Management team,

Markus Nolte, CEO

Michael Pstauer, CFO

For the Board of Directors,

Michael Tojner, Co-President

Tom Williams, Co-President



FINANCIAL OVERVIEW

Earnings

(in T€)	For the six months ended 30 June			
	2021	2021 (adjustments)	2020	2020 (adjustments)
Net Sales	348.396		344.884	
Change in finished and unfinished goods	24.435		-14.497	
Own work capitalized	5.920		22.217	
Other operating income	27.777		13.676	
Cost of materials, supplies and services	-265.222		-210.520	
Personnel expenses	-78.940		-86.631	
Other operating expenses	-46.159		-51.508	
EBITDA	16.207		17.621	
Legal cost for Arconic lawsuit		2.340		2.434
IPO related cost		2.967		
Management stock option program related cost		574		
Other service cost from affiliated companies				2.609
Expected rental income from affiliated companies		471		773
Adjusted EBITDA		22.560		23.437
adjusted EBITDA margin		6,5%		6,8%
Depreciation and amortization	-34.678		-29.562	
Operating Profit (EBIT)	-18.471		-11.941	
Financial result	-6.947		-9.856	
Result before tax	-25.418		-21.797	
Income tax income (expenses)	-291		1.085	
Result for the period	-25.709		-20.712	
Thereof attributable to:				
Owners of the company	-25.542		-20.552	
Non-controlling interests	-167		-160	

Net Sales

In the first half of 2021, Montana Aerospace generated consolidated Net Sales of EUR 348,4 million, which is 1,0% above the previous year's EUR 344,9 million, reversing on the Covid related decline that lasted through 2020. While all sectors showed improvements, recovery was strongest in Energy, followed by E-mobility. This favorable development was aided by Montana Aerospace's acquisitions of Cefival and IH Tech, contributing EUR 1,4 million and EUR 0,3 million respectively to Net Sales in 2021.

**EBITDA**

Adjusted for one-off and non-operative effects – most notably the listing on the stock exchange – adjusted EBITDA reached EUR 22,6 million in the first six months 2021, almost at level of EUR 23,4 million in the previous period. This translates to an adjusted EBITDA margin of 6,5%, compared to the previous year's level of 6,8%. The decrease in margin reflects a shift in the sales contribution of the sectors. In 2021 Energy showed the strongest increase in sales which had an adverse effect on the overall margin due to its higher share of cost of materials compared to Aerospace and E-mobility. Reported Group EBITDA decreased from EUR 17,6 million to EUR 16,2 million in the first six months of 2021, in line with the decrease in the adjusted EBITDA.

With a fraction of activated costs in comparison to H1 2020 (EUR 5,9 million vs. EUR 22,2 million), H1 2021 showed that Production Output (Net Sales plus Change in Finished Goods) was achieved with appreciably lower personnel costs (EUR 78,9 million vs. EUR 86,6 million) and other operating expenses (EUR 46,1 million vs. EUR 51,5 million).

The largest adjustments to EBITDA in 2021 were the one-off costs related to the listing on the stock exchange and lawsuit expenses. Extraordinary costs in connection with the listing on the stock exchange amounted to EUR 32,2 million of which EUR 29,3 million are offset against the capital reserve, while EUR 3,0 million are shown in other operating expenses. These costs mainly include legal and consulting costs as well as bank fees.

In addition, a management stock option program was instated to incentivize long-term growth and returns for the shareholders of Montana Aerospace. Although sponsored by the current majority shareholder, the accrued expenses are – according to IFRS – included in personnel expenses and amount to EUR 0,6 million.

Operating Result (EBIT)

No adjustments were made to depreciation and amortization (impairment). On reported level, operating result (EBIT) reached EUR –18,5 million in H1 2021, compared to EUR –11,9 million in the previous year, on the back of one-off and non-operative effects mentioned above. The adjusted EBIT would amount up to EUR –12,1 million.

Total expenses for depreciation and amortization amounted to EUR 34,7 million in the first six months of 2021 (H1 2020: EUR 29,6 million). The increase reflects the ongoing commitment to invest into new and improved production capacities.

Cash flow statement

(in T€)	for the six months ended 30 June	
	2021	2020
Cash and cash equivalents at the beginning of the period	95.803	134.107
Net cash provided / used in operating activities	–21.830	–38.393
Net cash used in investing activities	–54.283	–78.497
Net cash used in / from financing activities	413.578	43.405
+/- effect of exchange rate fluctuations on cash held	419	–783
Cash and cash equivalents at the end of the period	433.687	59.840

Cash flows provided in operating activities amounted to EUR –21,8 million (H1 2020: EUR –38,4 million). Net cash used in investing activities totaled EUR –54,3 million (H1 2020: EUR –78,5 million) and includes mainly capital expenditure made at UAC Europe SRL in connection with their continued expansion of production capacities at Mediesu Aurit and Baia Mare.



Additionally, we have delivered on Capital Expenditure with CAPEX spent in the amount of EUR –59,9 million (H1 2020: EUR –74,9 million), everything going according to plan. Net cash flows from financing activities amounted to EUR 413,6 million (H1 2020: EUR 43,4 million) driven by receipts from the Initial Public Offering.

Cash and cash equivalents at the end of the period amounted to EUR 433,7 million, compared to EUR 59,8 million in the previous period.

Balance sheet

(in T€)	30 June 2021	31 December 2020
ASSETS		
Non-current assets	819.964	807.329
Current assets	837.070	428.413
o/w cash and cash equivalents	433.687	95.803
Total assets	1.657.034	1.235.742
EQUITY AND LIABILITIES		
Total equity	765.619	210.583
Non-current liabilities	583.021	697.910
Current liabilities	308.394	327.249
Total equity and liabilities	1.657.034	1.235.742

At 30 June 2021, total assets were at EUR 1.657,0 million (31 December 2020: EUR 1.235,7 million) reflecting an extended asset base due to the capital increase in the course of the Initial Public Offering. At the end of the reporting period, total non-current assets amounted to EUR 820,0 million (31 December 2020: EUR 807,3 million) and included mainly intangible assets and goodwill of EUR 176,1 million (31 December 2020: EUR 175,2 million) as well as property, plant and equipment of EUR 589,8 million (31 December 2020: EUR 568,7 million). Within total current assets of EUR 837,1 million (31 December 2020: EUR 428,4 million), other receivables and assets amounted to EUR 42,8 million (31 December 2020: EUR 27,3 million), inventories to EUR 226,8 million (31 December 2020: EUR 184,5 million), trade receivables to EUR 114,1 million (31 December 2020: EUR 87,5 million) and cash and cash equivalents to EUR 433,7 million (31 December 2020: EUR 95,8 million).

Total liabilities were at EUR 891,4 million at 30 June 2021 (31 December 2020: EUR 1.025,2 million), of which EUR 308,4 million refer to current liabilities (31 December 2020: EUR 327,2 million) and EUR 583,0 million to non-current liabilities (31 December 2020: EUR 697,9 million). Non-current liabilities include EUR 59,0 million in bank loans and borrowings (31 December 2020: EUR 80,5 million), EUR 0 million in loans from affiliated companies (31 December 2020: EUR 150,6 million) and EUR 416,4 million in other financial liabilities (31 December 2020: EUR 359,5 million).

Total equity increased to EUR 765,6 million (31 December 2020: EUR 210,6 million) and includes EUR 580,3 million of share premium (31 December 2020: EUR 226,7 million) and EUR 153,8 million of non-redeemable loan (31 December 2020: EUR 0 million).

At 30 June 2021, Montana Aerospace's trade working capital amounted to EUR 237,2 million compared to EUR 188,4 million at 31 December 2020.



SUPPLEMENTAL FINANCIAL INFORMATION

Usage of alternative performance measures

Montana Aerospace AG is managed in accordance with internally defined financial and non-financial key figures in the interest of achieving a sustainable increase in value. The following key financial figures are used for the purpose of value-oriented management and in the context of the interim report HY 2021:

- **Organic Growth** refers to increases in net sales (in %) excluding any contributions from acquired companies.
- **EBITDA** refers to operating profit before interest, taxes, depreciation and amortization.
- **Adjusted EBITDA** refers to operating profit before interest, taxes, depreciation and amortization adjusted for one-off effects.
- **Operating Cash Flow** is defined as net cash used / provided in operating activities.
- **Investing Cash Flow** is defined as net cash used / provided in investing activities.
- **Financing Cash Flow** is defined as net cash used / provided in financing activities.
- **Free Cash flow** is defined as the sum of operating cash flow and investing cash flow.
- **CAPEX** (capital expenditures) refers to payments made for purchase of PPE and intangible assets.
- **Equity Ratio** refers to total equity in % of total equity and liabilities.
- **Trade Working Capital** includes trade receivables and inventories less trade payables and advances received from customers.

Due to the Group's dynamic growth, the trend in the number of employees is also an important non-financial indicator.



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30 JUNE 2021

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Consolidated statement of financial position (unaudited)

(in T€)	Notes	30.06.2021	31.12.2020
ASSETS			
Intangible assets and goodwill		176.083	175.203
Property, plant and equipment		589.844	568.704
Investment properties		4.258	4.328
Loans		3.700	5.491
Other financial assets		201	6.874
Other receivables and assets		36.434	36.468
Deferred tax assets		9.444	10.261
Non-current assets		819.964	807.329
Inventories		226.816	184.513
Contract assets		10.959	10.124
Trade receivables		114.146	87.500
Income tax receivables		5.428	5.165
Receivables from affiliated companies		3.185	18.046
Other receivables and assets		42.849	27.262
Cash and cash equivalents		433.687	95.803
Current assets		837.070	428.413
TOTAL ASSETS		1.657.034	1.235.742
EQUITY AND LIABILITIES			
Share capital		42.287	90
Share premium		580.295	226.728
Non-redeemable loan		153.803	0
Retained earnings		-10.295	-15.942
Equity attributable to owners of Montana Aerospace AG		766.090	210.876
Non controlling interests		-471	-293
Total equity	11	765.619	210.583
Bank loans and borrowings		58.980	80.516
Loans from affiliated companies		0	150.551
Other financial liabilities	9	416.419	359.451
Deferred tax liabilities		16.786	17.100
Provisions	10	8.995	7.406
Employee benefits		27.939	32.668
Other liabilities		53.902	50.218
Non-current liabilities		583.021	697.910
Bank loans and borrowings		115.348	51.257
Loans from affiliated companies		0	64.434
Other financial liabilities	9	5.583	29.484
Current tax liabilities		2.029	2.992
Provisions	10	8.323	3.220
Employee benefits		11.599	11.234
Trade payables		100.826	112.858
Contract liabilities		20.890	13.497
Accruals		12.649	10.913
Liabilities from affiliated companies		10.015	9.225
Other liabilities		21.132	18.135
Current liabilities		308.394	327.249
TOTAL LIABILITIES		891.415	1.025.159
TOTAL EQUITY AND LIABILITIES		1.657.034	1.235.742

The notes on pages 19 to 29 are an integral part of these condensed consolidated interim financial statements.



Consolidated statement of profit or loss (unaudited)

(in T€)	Notes	for the six months ended 30 June	
		2021	2020
Gross sales		349.683	346.748
Sales deductions		-1.287	-1.864
Net sales	6	348.396	344.884
Change in finished and unfinished goods		24.435	-14.497
Own work capitalised		5.920	22.217
Other operating income		27.777	13.676
Cost of materials, supplies and services		-265.222	-210.520
Personnel expenses		-78.940	-86.631
Other operating expenses		-46.159	-51.508
EBITDA*		16.207	17.621
Depreciation and amortisation		-34.678	-29.562
Operating result		-18.471	-11.941
Interest income		740	3.470
Interest expenses		-9.944	-11.655
Other financial income		5.489	1.465
Other financial expenses		-3.232	-3.136
Financial result		-6.947	-9.856
Result before tax		-25.418	-21.797
Income tax income (expenses)		-291	1.085
Result for the period		-25.709	-20.712
Thereof attributable to:			
Owners of Montana Aerospace AG		-25.542	-20.552
Non controlling interests		-167	-160

* EBITDA is calculated as result for the year before income tax expense, interest income, other financial income, interest expenses, other financial expenses and depreciation and amortisation.

The notes on pages 19 to 29 are an integral part of these condensed consolidated interim financial statements.



Consolidated statement of profit or loss and other comprehensive income (OCI) (unaudited)

(in T€)	for the six months ended 30 June	
	2021	2020
Result for the year	-25.709	-20.712
Items that will not be reclassified to profit or loss		
Remeasurements of the defined benefit liability (asset)	5.452	-1.385
Related taxes	-1.014	258
	4.438	-1.127
Items that are or may be reclassified subsequently to profit or loss		
Effective portion of changes in fair value of cash flow hedges	966	-946
Foreign exchange differences	10.752	-1.399
Related taxes	1	322
	11.719	-2.023
Other comprehensive income for the year, net of tax	16.157	-3.150
Total comprehensive income for the year	-9.552	-23.862
Thereof attributable to:		
Owners of Montana Aerospace AG	-9.374	-23.661
Non controlling interests	-178	-201

The notes on pages 19 to 29 are an integral part of these condensed consolidated interim financial statements.

Earnings per share

The calculation of earnings per share has been based on the profit or loss attributable to shareholders of Montana Aerospace AG as presented in the consolidated income statement and the weighted average of shares in circulation as of 30 June 2021.

The number of shares increased as follows in first half-year 2021:

	Number of shares
31 December 2020	100.000
30 June 2021	47.153.997
Weighted average of ordinary shares in circulation 30 June 2021	12.838.375
	in EUR
Result of the period attributable to the Owners of the company	-25.542.074
	Earnings per share in EUR
Basic earnings per share	-0,54
Diluted earnings per share	-0,54



Consolidated statement of changes in equity 2021 (unaudited)

(in T€)	Notes	Attributable to owners of the Company							Total	Non controlling interest	Total equity
		Share capital	Share premium	Non-redeemable loan	Foreign Exchange Differences	Fair Value Reserve	Retained earnings	Equity (net assets attributable to MTC Group)			
Balance as of January 1, 2021		0	0	0	-12.160	-1.341	0	224.377	210.876	-293	210.583
Total comprehensive income for the period											
Result for the period							-25.542		-25.542	-167	-25.709
Other comprehensive income for the period, net of tax					10.763	967	4.438		16.168	-11	16.157
Total		0	0	0	10.763	967	-21.104	0	-9.374	-178	-9.552
Transactions with owners of the company											
Share issuance and formation of Montana Aerospace		90	226.728				-2.441	-224.377	0		0
Issue of ordinary shares	11	42.197	379.200						421.397		421.397
Transaction costs from the IPO	11		-29.252						-29.252		-29.252
Issue of non-redeemable loan	11			153.803					153.803		153.803
Effect of share-based payment	12		574						574		574
Capital contribution			3.046				15.020		18.066		18.066
Total		42.287	580.295	153.803	0	0	12.579	-224.377	564.588	0	564.588
Balance as of June 30, 2021		42.287	580.295	153.803	-1.397	-374	-8.525	0	766.090	-471	765.619

The notes on pages 19 to 29 are an integral part of these condensed consolidated interim financial statements.



Consolidated statement of changes in equity 2020 (unaudited)

(in T€)	Attributable to owners of the Company					Total	Non controlling interest	Total equity
	Share capital	Share premium	Foreign Exchange Differences	Fair Value Reserve	Equity (net assets attributable to MTC Group)			
Balance as of January 1, 2020	0	0	2.117	-624	257.055	258.547	-1.300	257.247
Total comprehensive income for the period								
Result for the period					-20.552	-20.552	-160	-20.712
Other comprehensive income for the period, net of tax			-1.358	-624	-1.127	-3.109	-41	-3.150
Total			-1.358	-624	-21.679	-23.661	-201	-23.862
Transactions with owners of the Montana Aerospace business								
Capital contribution					345	345		345
Movement in non-controlling interest					-1.327	-1.327	1.327	0
Balance as of June 30, 2020	0	0	759	-1.248	234.394	233.904	-174	233.730

The notes on pages 19 to 29 are an integral part of these condensed consolidated interim financial statements.



Consolidated statement of cash flows (unaudited)

(in T€)	Notes	for the six months ended 30 June	
		2021	2020
Cash flow from operating activities			
Result before tax		-25.418	-21.797
Net interest income		9.204	8.185
Depreciation and amortization		34.678	29.562
Measurement of financial assets		-445	1.125
Gains and losses from disposals of property, plant and equipment and intangible assets		87	-9
Gains and losses from disposal of financial assets		0	-907
Other non-cash income and expenses		-315	3.424
<i>Subtotal</i>		<i>17.791</i>	<i>19.583</i>
Changes in assets and liabilities:			
Inventories		-33.267	-24.081
Trade receivables and other current assets		-20.546	-5.781
Trade payables and other current liabilities		15.737	-26.385
Provisions and liabilities for employee benefits		68	-248
<i>Subtotal</i>		<i>-38.008</i>	<i>-56.495</i>
Income taxes paid		-1.613	-1.481
NET CASH FROM OPERATING ACTIVITIES		-21.830	-38.393
Cash flow from investing activities			
Acquisition of subsidiaries less cash acquired		-4.321	0
Acquisition of intangible assets and property, plant and equipment		-59.860	-74.868
Disposal of intangible assets and property, plant and equipment		446	34
Loans to affiliated companies		0	-1.095
Loans to related parties		0	-8.504
Repayments of loans granted to affiliates		8.458	1.406
Repayment of loans granted to related parties		0	3.285
Dividends received		319	0
Interest received		675	1.245
NET CASH FROM INVESTING ACTIVITIES		-54.283	-78.497
Cash flow from financing activities			
Payments received for capital increases	11	26.814	0
Proceeds from issuance of share capital	11	394.583	0
Payments for the costs of initial public offering	11	-25.307	0
Capital contribution		15.020	345
Issuance of interest-bearing liabilities		161.447	110.598
Repayment of interest-bearing liabilities		-89.885	-29.481
Issuance of interest-bearing liabilities from affiliates		0	63.586
Repayment of interest-bearing liabilities from affiliates*		-58.135	-88.347
Payment of lease liabilities		-3.363	-4.290
Interest paid		-7.595	-9.006
NET CASH FROM FINANCING ACTIVITIES		413.578	43.405
Net Change in cash and cash equivalents		337.465	-73.484
Cash and cash equivalents as at 1 January		95.803	134.107
Effect of exchange rate changes on cash and cash equivalents		419	-783
Cash and cash equivalents as at 30 June		433.687	59.840

* In connection with the redemption of financial liabilities from affiliates amounting to TEUR -214.984, a non-redeemable loan amounting to TEUR 153.803 was issued and share premium was increased by TEUR 3.046. Consequently, the net balance of these transactions amounting to TEUR -58.135 refers to an outflow of cash and cash equivalents.

The notes on pages 19 to 29 are an integral part of these condensed consolidated interim financial statements.



NOTES

TO THE CONDENSED CONSOLIDATED INTERIM FINANCIAL STATEMENTS (UNAUDITED)

1. Reporting entity

Montana Aerospace AG (“Montana Aerospace” or “the Company”) is a worldwide supplier of structural parts for the aerospace, e-mobility and energy industries and is incorporated in Switzerland with its registered office in Reinach, Switzerland. These condensed consolidated interim financial statements as at and for the six months ended 30 June 2021 comprise the Company, its subsidiaries (collectively the ‘Group’ and individually ‘Group companies’).

Montana Aerospace AG is a leading producer of system components and complex assemblies for the aerospace industry, with worldwide engineering and manufacturing operations. The Company has approximately 5.000 highly skilled employees at 28 locations on four continents – designing, developing and producing ground-breaking technologies for tomorrow’s aerospace, e-mobility and energy industries out of aluminium, titanium, composite, copper and steel.

The controlling parent company of Montana Aerospace is Montana Tech Components AG.

2. Significant changes in the reporting periods

The Company completed a successful initial public offering on May 12, 2021 and is now listed on the SIX Swiss Exchange. The shares of Montana Aerospace are traded under the Swiss Securities Number (Valor) 111042565, the International Securities Identification Number (ISIN) CH1110425654 and the Ticker Symbol AERO. Prior to the Offering, there has been no public market for the shares. With the issuance of 17.153.997 new shares and the offer price of CHF 25,65 per share the Company was able to receive gross proceeds of CHF 440,0 million (EUR 394,6 million) (see also note 11).

The Company intends to use the net proceeds of the Offering resulting from the sale of the new shares, together with its cash and cash equivalents, to fund future growth objectives through smart M&A to broaden its customer, technology and product portfolios and further integration of the value chain, to expand the Group’s capabilities to cover increased client needs and demands even in challenging markets as well as for other general corporate purposes.



3. Basis of accounting

These interim financial statements have been prepared in accordance with IAS 34 Interim Financial Reporting, and should be read in conjunction with the Group's combined financial statements as at and for the year ended 31 December 2020. They do not include all of the information required for a complete set of IFRS financial statements. However, selected explanatory notes are included to explain events and transactions that are significant to an understanding of the changes in the Group's financial position and performance since the last annual financial statements.

The accounting policies adopted are consistent with those of the previous financial year (last annual combined financial statements of Montana Aerospace as of 31 December 2020). The Group's sales were not subject to seasonal variations during the reporting period.

The consolidated interim financial statements have been prepared under the historical cost convention, unless otherwise indicated. All amounts are in thousands of euros unless otherwise stated.

These interim financial statements were authorised for issue by the Board of Directors on 11 August 2021.

Basis of preparation

During the years 2019 and 2020 Montana Tech Components AG ("MTC") the ultimate parent company transferred to Montana Aerospace AG ("MAG") equity interests of entities that operate in the Montana Aerospace business. The legal separation of the Montana Aerospace business started with the incorporation on 25 November 2019 and was substantially completed to 30 June 2021.

These are the first consolidated interim financial statements of the Company. They were prepared in accordance with IFRS 1, "First-time Adoption of International Financial Reporting Standards" (IFRS 1).

Management made use of the option to present the legal transfers of the Montana Aerospace business to MAG as a transaction under common control using the book value method. In addition, the Company took the option of presenting comparative information as if the legal structure already existed as of 1 January 2020.

This comparative information is derived from the consolidated financial information of Montana Tech Components AG, which have been prepared in accordance with International Financial Reporting Standards ("IFRS").



4. Use of judgements and estimates

In preparing these interim financial statements, management has made judgements, estimates and assumptions that affect the application of the Group's accounting policies and the reported amounts of assets, liabilities, income and expenses. Actual results may differ from these estimates.

The significant judgments made by management in applying the Group's accounting policies and the key sources of estimation uncertainties were the same as those described in the last annual financial statements of Montana Aerospace.

4.1. Measurement of fair values

A number of the Group's accounting policies and disclosures require the measurement of fair values, for both financial and non-financial assets and liabilities.

When measuring the fair value of an asset or a liability, the Group uses observable market data as far as possible. Fair values are categorised into different levels in a fair value hierarchy based on the inputs used in the valuation techniques as follows.

- Level 1: quoted prices (unadjusted) in active markets for identical assets or liabilities.
- Level 2: inputs other than quoted prices included in Level 1 that are observable for the asset or liability, either directly (i.e. as prices) or indirectly (i.e. derived from prices).
- Level 3: inputs for the asset or liability that are not based on observable market data (unobservable inputs).

If the inputs used to measure the fair value of an asset or a liability fall into different levels of the fair value hierarchy, then the fair value measurement is categorised in its entirety in the same level of the fair value hierarchy as the lowest level input that is significant to the entire measurement.

The Group recognises transfers between levels of the fair value hierarchy at the end of the reporting period during which the change has occurred.

5. Changes in significant accounting policies

The accounting policies applied in these consolidated interim financial statements are the same as those applied in the Group's combined financial statements as at and for the year ended 31 December 2020.

For these interim financial statements, no changes in significant accounting policies were identified compared to the Group's combined financial statements as at and for the year ended 31 December 2020.



6. Sector reporting

6.1. Basis for segmentation

The Group is producing a wide range of products using its expertise in aluminium, titanium, copper, steel and composite for various industries such as aerospace, automotive and energy products.

Allocation of resources and performance assessment are made at Group level. The Group's organization is not divided into business units, neither in the management structure nor in the Group's Management Information System (MIS).

The Group has the following production factories:

- production plant in Canton, Georgia (USA)
- production plant in Ball Ground, Georgia (USA)
- production plant in Clearwater, Kansas (USA)
- production plant in Dumbravita (Romania)
- production plant in Baia Mare (Romania)
- production plant in Satu Mare (Romania)
- production plant in Da Nang (Vietnam)
- production plant in Persan (France)
- production plant in Menziken (Switzerland)
- production plant in Reinach (Switzerland)
- production plant in Ranshofen (Austria)
- production plant in Oed (Austria)
- production plant in Cazin (Bosnia)
- production plant in Cerquillo (Brazil)
- production plant in Baoying (China)
- production plant in Vadodara (India)
- production plant in Regau (Austria)
- production plant in Behamberg (Austria)
- production plant in Forst (Germany)
- production plant in Dillingen/ Saar (Germany)
- production plant in Crosio della Valle (Italy)

The sector information is presented as provided to the Board of Directors in their role as Chief Operating Decision Maker (CODM) and to the Group Management in their role as operational management.

The CODM receives a monthly reporting, which includes figures on a Group wide level.

For the single products, no segment manager is installed and neither an allocation of resources nor a performance review for single products is done by the CODM.



6.2. Entity-wide disclosures

Revenue and non-current assets – Geographic information by countries

Information by geographical segment

(in T€)	For the six months ended 30 June			
	2021		2020	
	Net sales*	Non-current assets**	Net sales*	Non-current assets**
Switzerland	7.508	37.053	9.210	40.511
Germany	63.140	9.478	78.182	10.380
Austria	13.952	66.009	18.636	72.759
UK	6.732	368	8.653	391
Poland	13.556		7.736	
Slovenia	9.181		5.393	
Turkey	7.367		4.244	
France	6.673	2.944	5.708	
Spain	3.325	10	3.624	14
Italy	8.768	5.254	3.345	
Finland	2.949		3.722	
Sweden	3.938		3.293	
Romania	2.243	378.991	3.688	353.479
Russia	4.212		1.171	
Rest of Europe	16.767	2.669	11.178	106
USA	46.805	159.672	71.594	184.667
Canada	6.336		4.902	
Mexico	3.846		3.534	
Brazil	35.574	16.755	30.728	16.918
Rest of America	10.152		7.211	
China	43.165	8.240	29.731	8.669
India	13.726	9.238	9.447	10.564
Vietnam	3.803	73.504	713	76.951
Rest of Asia	12.479		17.547	
Africa, Australia and New Zealand	2.199		1.694	
Total Group	348.396	770.185	344.884	775.409

* The geographic information on revenues in the table above is based on the customers' location.

** Non-current assets include in this respect real estate held as financial investment, property, plant and equipment and intangible assets.



Net Sales by sector

Net sales can be split between the three business sectors “Aerospace”, “E-mobility” and “Energy”.

(in T€)	for the six months ended 30 June	
	2021	2020
Aerospace	116.261	159.934
E-mobility	54.521	44.052
Energy	177.945	141.126
Net sales between sectors	-331	-228
Total net sales	348.396	344.884

Products and services

The Group’s revenues and trade receivables are split into the following products and services:

(in T€)	For the six months ended 30 June			
	2021		2020	
	Net sales	Trade receivables	Net sales	Trade receivables
thereof product sales	345.660	112.610	341.855	94.778
thereof service sales	2.736	1.536	3.029	1.302
Total Group	348.396	114.146	344.884	96.080

For the 6 months ended 30 June 2021 – as in the previous year ended 31 December – no transactions with a single external customer accounted for 10% or more of the Group sales.



7. Significant changes to the scope of consolidation

On 29 April 2021, the Group acquired 90% interests in Cefival S.A. Regarding the remaining 10% interests in Cefival, a call/put option agreement between Montana Aerospace and the non-controlling shareholder is granted.

On 30 April 2021, 75% of the shares in IH TECH Sondermaschinenbau u. Instandhaltung GmbH were acquired (the remaining 25% has been held by the Group since 2013).

The contribution of the acquired companies to revenue and profit for the period is not material. The resulting goodwill is not expected to be deductible for tax purposes.

Deferred consideration related to the acquisitions includes an earn-out agreement amounting to TEUR 1.366. The identifiable net assets, goodwill and cash outflows were as follows:

(in T€)	Cefival	IH Tech	Total
Intangible assets	99	200	299
Property, plant and equipment	2.867	992	3.859
Financial Assets	0	4	4
Other non-current assets	400	46	446
Inventories	5.702	363	6.065
Trade receivables	2.722	410	3.132
Other current receivables	1.045	25	1.070
Cash and Cash equivalents	3.336	104	3.440
Non-current financial liabilities	-3.118	-791	-3.909
Other non-current liabilities	-665	-314	-979
Current financial liabilities	-287	-98	-385
Other current liabilities	-8.088	-745	-8.833
Total identifiable net assets acquired	4.013	196	4.209
Deferred consideration	451	1.366	1.817
Cash	75	900	975
Total consideration transferred	526	2.266	2.792
Fair value of pre-existing interest	0	755	755
Fair value of identifiable net assets	-4.013	-196	-4.209
Goodwill	0	2.825	2.825
Badwill	-3.487	0	-3.487
Cash	75	900	975
Less acquired cash	-3.336	-104	-3.440
Total cash outflow (+), cash inflow (-)	-3.261	796	-2.465

The fair values have been determined on a provisional basis.

The difference between total cash inflow amounting to EUR 2,5 million and position “acquisition of subsidiaries less cash acquired” in the cashflow statement with a cash outflow amounting to EUR 4,3 million refers to the payments of purchase price amounting to EUR 6,8 million relating to previous years’ acquisition.



8. Financial instruments – Fair values and risk management

Accounting classifications and fair values

The following table shows the carrying amounts and fair values of financial assets and financial liabilities, including their levels in the fair value hierarchy. It does not include fair value information for financial assets and financial liabilities not measured at fair value if the carrying amount is a reasonable approximation of fair value.

Fair values for trade and other receivables, trade and other payables, bank loans and borrowings and loan liabilities from affiliated companies are not included in the table below. Their carrying amount is a reasonable approximation of fair value. Bank loans and borrowings are mainly bearing variable interest rates.

The put options granted to non-controlling shareholders that are presented in other financial liabilities are categorised as Level 3 within the fair value hierarchy. For measurement please refer to note 9 below.

30.06.2021	Carrying amount				Fair value				
	Measured at fair value – hedging instruments	Other assets and liabilities measured at fair value in profit or loss	Financial assets measured at amortised acquisition cost	Other financial liabilities	Total	Level 1	Level 2	Level 3	Total
(in T€)									
Financial assets – measured at fair value									
Forward exchange contracts (hedge accounting)	388				388		388		388
Commodityswaps (hedge accounting)	655				655		655		655
Securities		434			434	4	430		434
	1.043	434	0	0	1.477				
Financial assets – not measured at fair value									
Loans to affiliated companies			4.277		4.277				
Loans towards associated companies of MTC			0		0				
Contract assets			10.959		10.959				
Trade receivables			114.146		114.146				
Trade receivables vs. affiliated companies			32		32				
Other receivables from affiliated companies			2.576		2.576				
Other receivables and assets			47.139		47.139				
Cash and cash equivalents			433.687		433.687				
	0	0	612.816	0	612.816				
Financial liabilities – measured at fair value									
Interest rate swaps (hedge accounting)	318				318		318		318
Commodityswaps (hedge accounting)	231				231		231		231
Other financial liabilities		453			453			453	453
	549	453	0	0	1.002				
Financial liabilities – not measured at fair value									
Bank loans and borrowings				174.329	174.329				
Loans from affiliated companies				0	0				
Other financial liabilities*				393.337	393.337		490.294		490.294
Lease liabilities				28.134	28.134				
Trade payables**				100.403	100.403				
Trade payables vs. affiliated companies				3.266	3.266				
Contract liabilities***				459	459				
Other Liabilities vs affiliated companies				6.749	6.749				
Accruals				12.650	12.650				
Other liabilities				73.128	73.128				
	0	0	0	792.455	792.455				

* Does not include accrued interest TEUR 77.

** Does not include other payments received TEUR 423.

*** Does not include payments received from contracts with customers TEUR 20.431.



31.12.2020	Carrying amount				Fair value				
(in T€)	Measured at fair value – hedging instruments	Other assets and liabilities measured at fair value in profit or loss	Financial assets measured at amortised acquisition cost	Other financial liabilities	Total	Level 1	Level 2	Level 3	Total
Financial assets – measured at fair value									
Forward exchange contracts (hedge accounting)	570				570		570		570
Commodityswaps (hedge accounting)	12				12		12		12
Securities		5.786			5.786	5.511	275		5.786
	582	5.786	0	0	6.368				
Financial assets – not measured at fair value									
Loans			812		812				
Loans to affiliated companies			13.061		13.061				
Loans towards associated companies of MTC			1.618		1.618				
Contract assets			10.124		10.124				
Trade receivables			87.500		87.500				
Trade receivables vs. affiliated companies			508		508				
Other receivables from affiliated companies			7.537		7.537				
Other receivables and assets			44.223		44.223				
Cash and cash equivalents			95.803		95.803				
	0	0	261.186	0	261.186				
Financial liabilities – measured at fair value									
Interest rate swaps (hedge accounting)	318				318		318		318
Commodityswaps (hedge accounting)	5				5		5		5
	323	0	0	0	323				
Financial liabilities – not measured at fair value									
Bank loans and borrowings				131.773	131.773				
Loans from affiliated companies				214.984	214.984				
Other financial liabilities*				360.999	360.999		490.294		490.294
Lease liabilities				27.937	27.937				
Trade payables**				112.775	112.775				
Trade payables vs. affiliated companies				2.675	2.675				
Contract liabilities***				466	466				
Other Liabilities vs affiliated companies				6.550	6.550				
Accruals				10.912	10.912				
Other liabilities				57.526	57.526				
	0	0	0	926.597	926.597				

* Does not include accrued interest TEUR 0.

** Does not include other payments received TEUR 83.

*** Does not include payments received from contracts with customers TEUR 13.031.



9. Other financial liabilities

In accordance with the shareholder agreement of 29 April 2021 between Montana Aerospace and one existing shareholder of Cefival, a put option is granted to the non-controlling shareholder that conveys the right to sell their 10% interest in Cefival to Montana Aerospace. In addition, a call option is granted to Montana Aerospace to buy the remaining 10% interest in Cefival. The option price for the share options (10% of the entire share capital) is calculated as the higher of 1) the equity value for 10% of shares or 2) minimum transfer price amounting to TEUR 300 for 10% of shares. The written put option is recognized as a financial liability and no interest of non-controlling shareholders is presented since it is deemed to have acquired the 10% interest at the date of acquisition. The liability is recognized at the present value of the exercise price of the option which amounts to TEUR 453 as of 30 June 2021.

In addition, lease liabilities of TEUR 28.134 are included in this position.

10. Provisions

Transaction costs of the initial public offering in the amount of TCHF 4.400 (TEUR 4.018) are included in provisions in the interim financial statements as of 30 June 2021.

11. Equity

11.1. Share capital

The company Montana Aerospace AG was incorporated on 25 November 2019 with 100.000 shares and a fully paid-in share capital of CHF 100.000 (EUR 89.896).

As of 16 April 2021, the extraordinary shareholder's meeting decided to increase the Company's share capital from CHF 100.000 to CHF 30.000.000 (EUR 26.903.935) by issuing 29.900.000 registered shares of the Company with a nominal value of CHF 1,00 (in total EUR 26.813.739) each against contribution in cash. As of 12 May 2021, 17.153.997 registered shares of the Company with a nominal value of CHF 1,00 were issued as part of the initial public offering for CHF 25,65 (EUR 23,00) per share in cash.

In connection with the offering, Joh. Berenberg, Gossler & Co KG, as Stabilization Agent, on behalf of the bookrunners, may for stabilization purposes over-allot up to 2.573.099 shares from the current shareholding of the principal shareholder (Montana Tech Components AG). The principal shareholder has granted the bookrunners an option, exercisable by the sole global coordinator acting on behalf of the bookrunners, in whole or in part and on one occasion only, at any time within 30 calendar days after the first day of trading, to purchase from the principal shareholder in the aggregate up to 2.573.099 shares (the "Over-Allotment Shares"), in no event exceeding 15% of the aggregate number of new shares sold in the offering, at the offer price (less agreed commissions) to cover over-allotments or short positions incurred in connection with the offering, if any (the "Over-Allotment Option").

In May 2021, the Over-Allotment Option was exercised in full (2.573.099 Over-Allotment shares), therefore the principal shareholder (Montana Tech Components AG) holds 58,2% of the shares as of 30 June 2021.

Transaction costs for the initial public offering incurred in the amount of TCHF 35.867 (TEUR 32.165). Thereof TCHF 32.619 (TEUR 29.252) are recognised directly in equity within the capital reserve and the remaining costs of TCHF 3.247 (TEUR 2.967) are included in "Other operating expenses".



As of 30 June 2021, the total authorized and issued number of ordinary shares comprises 47.153.997 shares with a nominal value of CHF 1,00 each. The split of the capital stock is shown in the table below.

Capital stock	30 June 2021
Nominal value per share (CHF)	1,00
Total number of shares	47.153.997
Total amount of share capital (CHF)	47.153.997

11.2. Share premium

TCHF 422.846 (TEUR 379.200) were allocated to the share premium from the proceeds of the initial public offering.

11.3. Non-redeemable loan

As of 16 April 2021, equity increased due to a perpetual loan from Montana Tech Components AG to Montana Aerospace AG amounting to TCHF 169.353 (TEUR 153.803).

11.4. Nature and purpose of reserves

The translation reserves comprise all foreign currency differences arising from the translation of the financial statements of foreign operations.

Remeasurements of the net defined benefit liabilities are charged or credited to other comprehensive income in the period in which they arise.

11.5. Dividends

The Company has not paid any dividends in the periods presented.

12. Share-based payment arrangements

Management stock option program (MSOP)

The management stock option program (MSOP) was launched by the parent company Montana Tech Components AG, Reinach, Switzerland, to allow employees to subscribe to ordinary shares in Montana Aerospace AG. The vesting period on which the program is based amounts to five years. The share-based payment arrangement requires employees to be in an active employment relationship with the company whenever options are exercised. The accrued expenses for the first-half 2021 are included in personnel expenses and amount to TEUR 574.

13. Subsequent events

No events took place between 30 June 2021 and 11 August 2021 that would require adjustments to the carrying amounts of the assets or liabilities in these condensed consolidated interim financial statements or would need to be disclosed here.



EQUITY STORY

Montana Aerospace offers its shareholders an investment opportunity in high-growth niche markets. Based on our many years of multi-material competence and our extensive know-how in development and production, Montana Aerospace manufactures system components and complex assemblies for the aerospace, e-mobility and energy sectors. With its world-wide engineering and manufacturing operations, the company pursues a clear goal: to actively shape structural change in the aerospace industry as a vertically integrated full-service provider and game changer with a global local-to-local footprint, thus sustainably shaping and improving the ecological performance of the company and its customers. ~ 5.000 employees manufacture parts and innovative lightweight design solutions in 28 locations, making an active and important contribution to climate protection and to the future of aerospace.

Vertical Integration = Full Value Creation

Montana Aerospace is a highly vertically integrated aerostructures supplier with a solid best-cost-country footprint, multi-material expertise in aluminium, titanium, composite, copper and steel and innovative product design backed by proprietary IP.



Game Changer When It Comes To Structural Change

With long-term capital expenditures of EUR 475 million (CAPEX) from 2018 to 2020, the majority of which was invested in the expansion of production capacities and production facilities, the company has improved growth in a rapidly changing supplier environment. In recent years, Montana Aerospace has established itself as a buy-and-build partner of choice for well-known OEMs and Tier 1 suppliers. This has led to a significant increase in sales calculated on the basis of long-term customer contracts (contracted sales).



Key Partner For Customers

Thanks to the company's market proximity, which is based on its local-to-local manufacturing and service strategy and a solid best-cost country footprint, Montana Aerospace has strengthened and developed long-term relationships with well-known customers from the aerospace, e-mobility and energy sectors.



Proven Business Model

Over the long term, population growth and increasing prosperity will further increase the demand for mobility services. At the same time, the need for sustainable mobility concepts is growing. Montana Aerospace is convinced that its scalable business model will allow it to implement its long-term growth strategy alongside the megatrends occurring in Europe, America and the APAC region.



Clear Commitment To ESG

The basis of the business model and self-commitment of Montana Aerospace is the sustainable reduction of environmental impacts. The long-term success of the company is therefore based on the integration of ESG criteria and the commitment to advance this as part of the growth strategy.

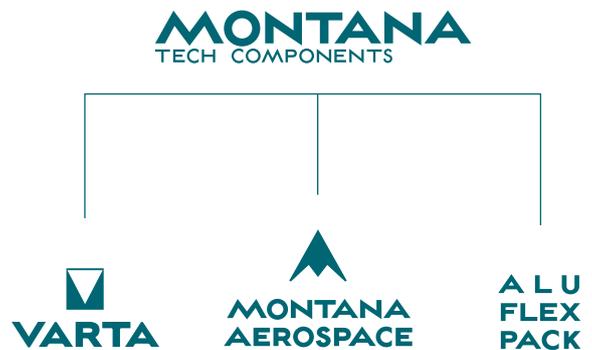


ABOUT MONTANA AEROSPACE

Montana Aerospace focus on key parts and technologies in the aerospace market with a global operational presence. Montana Aerospace manufactures state-of-the-art components for the aerospace industry due to its multi-material capabilities and outstanding technical expertise. As a customer-oriented company, Montana Aerospace drives the research and development of new parts and solutions together with its customers. Due to the high level of integration in the aerospace value chain and the unique business model, Montana Aerospace meets the needs of its customers and has built long-term relationships over decades. Montana Aerospace also produces high-quality, insulated winding material made of copper for electrical engineering in the high-energy sector, so-called twisted conductors for transformers, and Roebel bars for generators. Finally, Montana Aerospace develops, produces and sells special machines for product identification in the metallurgical sector. The marking and reading sub-areas enable the steel identification of metallurgical products, whereby the Group offers all common technologies. The marking by means of different solutions enables traceability to the end product. Montana Aerospace, headquartered in Reinach (AG), Switzerland, has production facilities in Switzerland, Austria, Bosnia, Germany, Italy, USA, Romania, Vietnam, Brazil, China, India and France.

Organizational structure

Alongside VARTA AG and Aluflexpack AG, Montana Aerospace AG is one of the three pillars of Montana Tech Components AG. The parent company Montana Tech Components AG, founded in 2006, is a global industrial group with headquarters in Reinach (Switzerland) that specializes in key technologies in future markets. All three business areas of the growth-oriented Group are among the market leaders in their fields of activity. These leadership positions are secured through continuous further development. At Montana Tech Components, a sustainable increase in corporate values has been taking place from an ecological, social and economic point of view since it was founded.

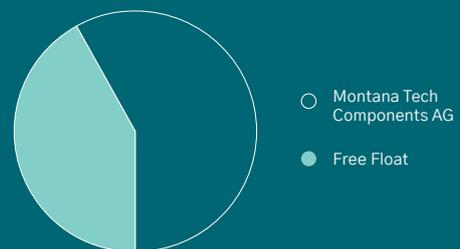


Montana Aerospace share

Basic Information

ISIN	CH1110425654 /111 042 565
Ticker symbol	AERO
Initial listing	May 12th 2021
Number of shares	19,727,096 (incl. Greenshoe)
Stock Exchanges	International Reporting Standard at SIX Swiss Exchange in Zurich
Market capitalization (as per 13. Aug 2021)	CHF 1.8 Bn

Shareholder Structure





DISCLAIMER

Some of the information contained in this press release may be forward-looking statements. Montana Aerospace cautions that such forward-looking statements are not guarantees of future performance and involve risks and uncertainties, and that actual results may differ materially from those in the forward-looking statements as a result of various factors. Montana Aerospace undertakes no obligation to publicly update or revise any forward-looking statements.

All figures contained in this report are unaudited. This half-year report can be downloaded at www.montana-aerospace.com

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