



**MONTANA  
AEROSPACE**

# INTERIM FINANCIAL REPORT

1<sup>ST</sup> QUARTER 2022





WE SHAPE THE FUTURE.  
WITH EXPERIENCE, A SPIRIT  
OF INNOVATION AND THE  
HIGHEST STANDARDS,  
WE ARE SETTING OUT FOR  
NEW HORIZONS.



# MONTANA AEROSPACE AG – SELECTED KEY FIGURES

(financial figures in M€)	For the three months ended 31 March		
	2022	2021	yoy change
Net Sales	243.3	169.4	+73.9
EBITDA	14.4	8.3	+6.1
Adjusted EBITDA	15.9	9.5	+6.4
Adjusted EBITDA margin (%)	6.5%	5.6%	+0.9%
Operating Profit (EBIT)	-4.8	-8.7	+3.9
Operating Profit margin (%)	-2.0%	-5.1%	+3.1%
Result for the period	-7.2	-13.6	+6.4
Cash Flow from operating activities	-37.4	-23.3	-14.1
Cash Flow from investing activities	-83.7	-48.4	-35.3
Cash Flow from financing activities	1.9	24.2	-22.3
Free Cash Flow	-121.2	-71.7	-49.5
CAPEX spent	-21.8	-42.0	+20.2
Trade Working Capital	409.7	265.2*	+144.5
Equity Ratio (%)	42.1%	50.5%*	-8.4%
Net Debt (cash)	442.4**	81.8*	+360.6
Total Assets	2,155.8	1,792.4*	+363.4
Employees	6,830	5,554	+1,276

\* comparison period is 31 December 2021

\*\* EUR 115m vendor loan are still included in Q1 Net Debt. However, as of the end of April, only EUR 30m debt remain, with the rest having been converted to shareholders equity, thereby reducing net debt.

Note: The figures in the tables and charts use the German notation.

Note: The Q1 2022 cash flow statement as well as the balance sheet already reflect the extended asset base due to the acquisition of ASCO (based on preliminary figures).



# 2022 – PAVING THE WAY FOR STRUCTURAL CHANGE

We have invested significantly over the past few years in the installation of new machinery, plants and equipment such as in our third heavy press in Europe to ramp up our facilities for new opportunities. In 2021, we completed most capital expenditure projects, enabling us to reduce spending to primarily sustainable capital expenditure projects. Combined with higher revenues of around EUR 1.1 billion in 2022 (thereof ~85% organic growth and ~15% inorganic growth), this will further advance our sustainable development. If we were to create a slogan for each of the past two years, the slogan for 2020 would be “Managing the Crisis”, while 2021 would be “Basis for Growth”. For the this year, the motto is “Execution”, considering the significant increase in production, the market shares acquired by taking over contracts from competitors, and the integration of our recent acquisitions.

Now we are focusing on the upswing and have our sights firmly set on the challenges and opportunities of 2022.

## RAMP-UP

With sharp increases in demand from major aircraft manufacturers, whose build rates are gradually approaching pre-pandemic levels, we are ramping up our production. Thanks to our high level of investment in capacity expansions with new plants in Romania and Vietnam, we are now in a position to support our customers even where our competitors – due to the recent years of crisis – are having difficulties meeting the enormous increase in demand. As a highly vertically integrated supplier to the aerospace industry, we are not only able to significantly reduce complexities in project execution, but also to significantly reduce delivery routes and thus delivery times. This makes us a preferred partner when it comes to having to react quickly to market changes. In 2021 already, we were able to gain and retain important market shares through our one-stop-shop concept.

## Montana Aerospace’s NEW ASPIRATION & 2027 BUSINESS SEGMENT STRATEGY

will also accelerate operational excellence in the “Aerospace / Aerostructures” business segment in 2022.

The focus will be on three key areas:

- **execution** – to ensure a fast and smooth ramp up.
- **performance** – with a focus on increasing efficiency to improve operating margins, expanding digitization capabilities and optimizing internal as well as external supply chains.
- **growth** – with the aim of expanding sustainable and profitable business areas in specific segments and advancing diversification.

## INTEGRATION OF ASCO INDUSTRIES

With ASCO we have brought another hidden champion from the aerostructures industry on board. The integration of ASCO into the “Aerospace / Aerostructures” business segment under the leadership of our COO, Kai Arndt, will create significant efficiency gains and synergy effects. The integration will enable us to expand our market presence and, above all, our engineering know-how and manufacturing competencies.



## We're looking forward to tackle our obstacles and turn challenges into strength.

### CHASING FOR TALENTS

In 2022, we will increase our focus on recruiting new employees for our production sites. We already stepped up our efforts to address the “chasing for talents” topic in 2021 by appointing Silvia Buchinger to a staff unit position to develop a central recruiting strategy and monitor its operational execution.

- **Offering** a wide range of training and development programs within the company that not only promote job satisfaction among our workforce but also retain existing know-how within the company and create synergies and knowledge transfer across the entire Group
- **Cooperation** with schools and universities to begin our recruiting process at a very early stage
- **Worldwide** recruitment to fill positions with new employees
- **Attractive** exchange programs within the company

### COMMODITIES

We are countering the sharp rise in raw material prices and delivery bottlenecks caused by the war in Ukraine with a forward-looking commodities strategy:

- **Price increases** on the world markets can be offset by contractual clauses on commodity costs that are customary in the market
- **We focus on a high level of recycling** in our production processes – particularly in the case of aluminum where our alloys consist of 70 percent recycled materials
- **We built up inventories** in the past months to secure production capacities over several months
- **There are no operational relations to the Ukraine or Russia**, nor is there any significant dependence on commodity suppliers

### ENERGY COSTS

We are a globally operating company with a total of 32 locations in the US, Europe and Asia. At Montana Aerospace AG, we are responding to the sharp rise in energy prices, which primarily affects the European production sites, by investing in the construction of solar power installations at our Romanian production sites. The goal is to attain greater independence from external energy suppliers over the long term by 2024. In addition, we can (directly and indirectly) pass on most incremental costs, absorbing only a small share of additional costs.

## EBITDA

For 2022, Montana Aerospace estimates profitability to rise by more than double the 2020 adjusted EBITDA, reaching a

**HIGH DOUBLE-DIGIT  
MILLION EURO AMOUNT**





# TABLE OF CONTENTS

MONTANA AEROSPACE AG – SELECTED KEY FIGURES	3
2022 – PAVING THE WAY FOR STRUCTURAL CHANGE	4
LETTER FROM OUR CFO	7
EARNINGS	11
CASH FLOW STATEMENT	13
BALANCE SHEET	13
SUPPLEMENTAL FINANCIAL INFORMATION	15
CONDENSED CONSOLIDATED INTERIM FINANCIAL STATEMENTS	16
THE MONTANA AEROSPACE EQUITY STORY	36
ABOUT MONTANA AEROSPACE	38
DISCLAIMER	40



## LETTER FROM OUR CFO

Dear fellow shareholders,

the stock market listing of Montana Aerospace approximately one year ago, paved the way for a new chapter in the history of Montana Aerospace. These days, with the help of proceeds from the IPO, we are able to take advantage of the window of opportunity by acting as a market consolidator in a rapidly changing industry environment. Today, we publish our solid Q1 2022 results, besides all constraints, reflecting strengthened confidence in a swiftly recovering market from 2022 onwards. We want to thank you all for being part of this incredible journey, and we are eager to continue our path of success together with you.

### HIGHLIGHTS Q1 2022

- **Financials:** Net sales grew by 43.6% to EUR 243.3 million YoY; adj. EBITDA performance in line, reaching EUR 15.9 million (+68.2% YoY) and emphasising the Groups strong and sustainable recovery from the Covid-19 crisis
- **Segment Sales:** Aerospace (+66.5%), E-Mobility (+70.9%) and Energy (+22.2%)
- **Segment adj. EBITDA:** Aerospace (+91.9%), E-Mobility (+295.3%) and Energy (-46.2%)
- **CAPEX:** CAPEX investments of EUR 21.8 million in Q1 2022 compared to EUR 42.0 million Q1 2021; total amount invested since 2018 >EUR 580 million, giving us a significant head start and strengthening our resilience against market turbulence amidst current market uncertainties
- **Guidance confirmed:** With around EUR 1.1 billion of sales in 2022 (thereof ~85% organic- and ~15% inorganic growth) and an adj. EBITDA of a high euro double-digit figure in the millions, guidance once again confirmed for 2022
- **New Contracts:** The Aerospace segment is currently working on several contracts in support of the extrusion business growth and continues to add incremental work packages, that align with open capacity and core competencies, to the detailed parts business; order development year-to-date has been strong, with an order-to-bill ratio of ~1,25x in Q1
- **Build Rates:** Sharp increase in demand from major aircraft manufacturers, whose build rates continue their recovery towards pre-pandemic levels; management view on build rates unchanged; internal assumptions already more conservative than OEM announcements
- **M&A:** Closing of the acquisition of 100% of the shares of S.R.I.F. NV in Belgium (“Asco”) on 31st March 2022, adding 1,100 employees and 142k sqm of industrial surface with 4 manufacturing facilities to the Montana Aerospace family; post-merger integration well advanced, ensuring a smooth and fast implementation of Asco into our existing business operations; the Q1 2022 cash flow statement as well as the balance sheet already reflect the extended asset base due to the acquisition of ASCO (based on preliminary figures)
- **Russia / Ukraine:** no offices or facilities neither in Russia / Ukraine nor in gas-embargoed areas like Poland or Bulgaria; sales exposure to Russia / Ukraine of less than 1% of total Group sales



## OPERATIONALLY ON TRACK IN Q1 2022

### Net sales and adj. EBITDA development per segment

in EURm	Aerospace		E-Mobility		Energy	
	Q1 2021	Q1 2022	Q1 2021	Q1 2022	Q1 2021	Q1 2022
<b>Net Sales</b>	<b>54.0</b>	<b>89.9</b>	<b>26.5</b>	<b>45.3</b>	<b>88.9</b>	<b>108.6</b>
yoy growth	+66.5% ↗		+70.9% ↗		+22.2% ↗	
<b>Adj. EBITDA</b>	<b>6.2</b>	<b>11.9</b>	<b>1.1</b>	<b>4.2</b>	<b>2.6</b>	<b>1.4</b>
yoy growth	+91.9% ↗		+295.3% ↗		-46.2% ↘	

In the first quarter of 2022, Montana Aerospace generated consolidated Net Sales of EUR 243.3 million, which is 43.6% above the previous year's EUR 169.4 million, reversing on the Covid related decline and surpassing pre-Covid levels. Growing even more strongly, adj. EBITDA is up by 67% to EUR 15.9 million.

Segment sales and EBITDA performance in 2022 show that we have mastered the key challenges: Aerospace as a key driver of our business expansion posted growth of 66.5% with a total revenue of EUR 89.9 million and an adj. EBITDA of EUR 11.9 million, leaving the hurdles of 2021 behind (like low build rates of OEMs). E-Mobility raised its revenues by 70.9%, further delivering a positive result after ramping up the third plant and generating total sales of EUR 45.3 million at an adj. EBITDA of EUR 4.2 million. Energy, driven by the high material prices on the commodity markets and the high demand by infrastructural projects, reported sales of EUR 108.6 million at an adj. EBITDA of EUR 1.4 million, a slight decline from Q1 2021 adj. EBITDA of EUR 2.6 million due to post-Covid implications on the European but mainly Chinese market.

The trend reversal and the ramp-up seen in the industry are continuing to drive growth. This is seen in the development of year-on-year figures in all three of our segments: Aerospace will further expand with a high double-digit growth rate in 2022, restoring Aerospace to the rank as the largest segment in terms of absolute sales by the end of 2022 ahead of Energy and E-Mobility, both of which also will keep increasing sales at double-digit growth rates this year.





## OUTLOOK 2022

### Financial Performance

Full year sales guidance of EUR 1.1 billion for 2022 confirmed, with Aerospace as key driver of growth, expecting sales of around EUR ~500 million, Energy sales of EUR ~440 million and E-Mobility sales of EUR ~190 million. ~85% growth does come organically and ~15% inorganically. Concerning profitability (adj. EBITDA), we continue to expect a high double-digit EUR million figure. CAPEX cash-out should decrease from EUR 121.4 million in 2021 to around EUR 90.0 million in 2022, focusing more and more only on sustainable CAPEX.

### Ramp-Up

In view of the strong increase in demand from the major aircraft manufacturers, whose production figures are gradually approaching pre-pandemic levels, we are ramping up our production. Thanks to the high investments in capacity expansions with new plants in Romania and Vietnam, we are now in a position to support our customers even where our competitors – due to the recent crisis years – are struggling to cope with the surge in demand. As a highly vertically integrated supplier, we are not only able to significantly reduce complexity in project execution, but also to significantly shorten delivery times.

### Integration of Asco Industries

With Asco, we now have another hidden champion from the aerostructures industry on board. The integration of Asco into the 'Aerospace / Aerostructures' business segment under the leadership of our COO Kai Arndt shall create significant efficiency gains and synergy effects. The integration will allow us to expand our market presence and, above all, our engineering know-how and manufacturing competencies.

Asco's product portfolio focuses on large and complex fuselage, wing and landing gear components. Combined with Montana Aerospace's materials expertise and presence in best-cost countries, this will accelerate our growth as an industry leader best positioned to meet tomorrow's customer needs.

### Commodities

With commodity prices in the markets currently increasing rapidly, we would like to reiterate that Montana Aerospace is able to offset price inflation for most materials due to the pass-through clauses in its contracts. In addition to cost inflation, the availability of certain materials and alloys also plays an important role. Montana Aerospace focuses to mitigate procurement and supply risk through its high recycling capabilities and use of scrap materials (particularly aluminium, where up to 70% of the material used comes from recycled materials). Apart from this, in recent weeks and months we have focused on building up inventories to ensure greater independence from current supply chain bottlenecks, including inventories that maintain production in certain areas for about 18 months.



## Energy

Energy prices in Europe quadrupled at the beginning of 2022. In 2021, Montana Aerospace had energy costs of €16.6 million. Although we are able to pass on (directly and indirectly) the majority of any additional costs, we still have to absorb a minority of the additional costs. The increase in energy costs is included in our forecast and guidance already. However, over the medium term, we are very ambitious and aim to increase our independence from external energy supplies and are investing into solar power installations at our Romanian production sites.

## Transportation

Transport costs have multiplied in recent years and pose various challenges to global supply chains. We are prepared for high transport costs, as outbound logistics ex works are either organised by our customers themselves or the costs are borne directly by them. Only the higher inbound transport costs have to be borne by us, but these play a minor role for us due to our high vertical integration and one-stop-shop concept. Based on the current price development, we expect transport costs for the entire Group to increase by a maximum of a low single-digit million EUR amount in 2022, which has already been taken into account in the guidance.

**Michael Pistauer**, CFO of Montana Aerospace says: “The first quarter of 2022 shows once again that we are delivering on our IPO promises and even performing beyond them. We are pleased to reaffirm our guidance for 2022 and would like to thank all our employees for their hard work and all our shareholders for their trust they place in the company every single day.”

Reinach, 05 Mai 2022

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Michael Pistauer, CFO



# FINANCIAL OVERVIEW

## Earnings

For the three months ended 31 March

(in TEUR)	2022	2022 (adjustments)	2021	2021 (adjustments)
<b>Net Sales</b>	<b>243,287</b>		<b>169,401</b>	
Change in finished and unfinished goods	17,034		13,347	
Own work capitalized	6,676		2,947	
Other operating income	4,705		9,792	
Cost of materials, supplies and services	-173,683		-124,344	
Personnel expenses	-50,052		-37,157	
Other operating expenses	-33,563		-25,651	
<b>EBITDA</b>	<b>14,404</b>		<b>8,335</b>	
Legal cost for Arconic lawsuit		267		705
Management stock option program related cost		1,230		
Other service cost from affiliated companies				63
Expected rental income from affiliated companies				354
<b>Adjusted EBITDA</b>		<b>15,901</b>		<b>9,456</b>
Adjusted EBITDA margin		6.5%		5.6%
Depreciation and amortization	-19,220		-17,015	
<b>Operating Profit (EBIT)</b>	<b>-4,816</b>		<b>-8,680</b>	
Financial result	-1,566		-2,847	
<b>Result before tax</b>	<b>-6,382</b>		<b>-11,527</b>	
Income tax expense	-805		-2,116	
<b>Result for the period</b>	<b>-7,187</b>		<b>-13,643</b>	
Thereof attributable to:				
Owners of the company	-7,108		-13,585	
Non-controlling interests	-79		-58	



## OPERATIONALLY ON TRACK IN Q1 2022

### Net Sales

In the first quarter of 2022, Montana Aerospace generated consolidated Net Sales of EUR 243.3 million, which is 43.6% above the previous year's EUR 169.4 million, reversing on the Covid related decline and surpassing pre-Covid levels. While all sectors showed improvements, Q1 recovery versus 2021 numbers was strongest in E-Mobility, closely followed by Aerospace / Aerostructures.

### EBITDA

Adjusted for one-off and non-operative effects – most notably the management stock option program (MSOP) – the adjusted EBITDA reached EUR 15.9 million in the first three months 2022, well above the level of EUR 9.5 million in the previous period. This translates to an adjusted EBITDA margin of 6.5%, compared to the previous year's Q1 level of 5.6% and the full year level of 7.1%. On a reported basis, reported Group EBITDA increased from EUR 8.3 million to EUR 14.4 million in the first three months of 2022, in line with the increase in the adjusted EBITDA.

While capitalised cost were higher in comparison to Q1 2021 (EUR 6.7 million vs. EUR 2.9 million), Q1 2022 showed that greatly improved production output (Net Sales plus change in finished goods; + EUR 77.3 million) was achieved with moderately higher personnel expenses (EUR 50.0 million vs. EUR 37.2 million) and other operating expenses (EUR 33.6 million vs. EUR 25.7 million). In preparation for higher shipset value due to market share gains and higher build rates in 2022, Montana Aerospace strengthened its workforce to approx. 5.730 employees (6.830 including the employees of newly acquired Asco group).

The largest adjustments to EBITDA in 2022 were the costs related to the MSOP (EUR 1.2m) followed by legal cost for the Arconic lawsuit (EUR 0.3m). Although sponsored by the current majority shareholder and therefore not cash relevant for Montana Aerospace, the accrued expenses are – according to IFRS – included in personnel expenses.

### Operating Result (EBIT)

No adjustments were made to depreciation and amortization (impairment). On a reported level, the operating result (EBIT) reached EUR –4.8 million as of 31 March 2022 in Q1, compared to EUR –8.7 million in the previous year's period, on the back of one-off and non-operative effects mentioned above. The adjusted EBIT would amount up to EUR –3.3 million.

Total expenses for depreciation and amortization amounted to EUR 19.2 million in the first three months of 2022 (Q1/2020: EUR 17.0 million). The increase reflects the ongoing commitment to invest into new and improved production capacities.



The Q1 2022 cash flow statement as well as the balance sheet already reflect the extended asset base due to the acquisition of ASCO (based on preliminary figures).

## Cash flow statement

(in TEUR)	For the three months ended 31 March	
	2022	2021
<b>Cash and cash equivalents at the beginning of the period</b>	<b>509,059</b>	<b>95,803</b>
Net cash provided / used in operating activities	-37,439	-23,323
Net cash used in investing activities	-83,719	-48,421
Net cash used in / from financing activities	1,861	24,236
+/- effect of exchange rate fluctuations on cash held	784	532
<b>Cash and cash equivalents at the end of the period</b>	<b>390,546</b>	<b>48,827</b>

## Balance sheet

(in TEUR)	For the three months ended 31 March	
	2022	2021
<b>ASSETS</b>		
Non-current assets	1,120,936	853,833
Current assets	1,034,833	938,547
o/w cash and cash equivalents	390,546	509,059
<b>Total Assets</b>	<b>2,155,769</b>	<b>1,792,380</b>
<b>EQUITY AND LIABILITIES</b>		
Total equity	908,516	904,851
Non-current liabilities	765,635	590,682
Current liabilities	481,618	296,847
<b>Total equity and liabilities</b>	<b>2,155,769</b>	<b>1,792,380</b>



At 31 March 2022, total assets were at EUR 2,155.8 million (31 December 2021: EUR 1,792.4 million) reflecting an extended asset base due to the acquisition of Asco group. At the end of the reporting period, total non-current assets amounted to EUR 1,120.9 million (31 December 2021: EUR 853.8 million) and included mainly intangible assets and goodwill of EUR 312.6 million (31 December 2021: EUR 193.5 million) as well as property, plant and equipment of EUR 749.4 million (31 December 2021: EUR 603.8 million). Within total current assets of EUR 1,034.8 million (31 December 2021: EUR 938.5 million), other receivables and assets amounted to EUR 53.4 million (31 December 2021: EUR 35.6 million), inventories to EUR 343.0 million (31 December 2021: EUR 245.4 million), trade receivables to EUR 228.5 million (31 December 2021: EUR 129.1 million) and cash and cash equivalents to EUR 390.5 million (31 December 2021: EUR 509.1 million).

Total liabilities were at EUR 1,247.3 million on 31 March 2022 (31 December 2021: EUR 887.5 million), of which EUR 481.6 million refer to current liabilities (31 December 2021: EUR 296.8 million) and EUR 765.6 million to non-current liabilities (31 December 2021: EUR 590.7 million). Non-current liabilities include EUR 85.0 million in bank loans and borrowings (31 December 2021: EUR 39.1 million) and EUR 550.1 million in other financial liabilities (31 December 2021: EUR 441.8 million).

Total equity increased to EUR 908.5 million (31 December 2021: EUR 904.9 million) and includes EUR 850.3 million of share premium (31 December 2021: EUR 849.1 million) and EUR 15.2 million of non-redeemable loan (31 December 2021: EUR 15.2 million).

At 31 March 2022, Montana Aerospace's trade working capital amounted to EUR 409.7 million compared to EUR 265.2 million at 31 December 2021. With the help of our long value chain, the capabilities on recycling as well as higher raw material stock we proactively intend to circumvent any shortages on the existing world-wide material supply chain constraints.

The Q1 2022 cash flow statement as well as the balance sheet already reflect the extended asset base due to the acquisition of ASCO (based on preliminary figures).



## Supplemental financial information

### USAGE OF ALTERNATIVE PERFORMANCE MEASURES

Montana Aerospace AG is managed in accordance with internally defined financial and non-financial key figures in the interest of achieving a sustainable increase in value. The following key financial figures are used for the purpose of value-oriented management and in the context of the interim report Q1 2022:

- **Organic Growth** refers to increases in net sales (in %) excluding any contributions from acquired companies.
- **EBITDA** refers to operating profit before interest, taxes, depreciation and amortization.
- **Adjusted EBITDA** refers to operating profit before interest, taxes, depreciation and amortization adjusted for one-off effects.
- **Operating Cash Flow** is defined as net cash used / provided in operating activities.
- **Investing Cash Flow** is defined as net cash used / provided in investing activities.
- **Financing Cash Flow** is defined as net cash used / provided in financing activities.
- **Free Cash flow** is defined as the sum of operating cash flow and investing cash flow.
- **CAPEX** (capital expenditures) refers to payments made for purchase of PPE and intangible assets.
- **Equity Ratio** refers to total equity in % of total equity and liabilities.
- **Trade Working Capital** includes trade receivables and inventories less trade payables and advances received from customers.
- **Production Performance** is defined as net sales plus change in finished goods

Due to the Group's dynamic growth, the trend in the number of employees is also an important non-financial indicator.



# CONDENSED CONSOLIDATED INTERIM FINANCIAL STATEMENTS

(unaudited)

31 MARCH 2022

CONSOLIDATED STATEMENT OF FINANCIAL POSITION	15
CONSOLIDATED STATEMENT OF PROFIT OR LOSS	16
CONSOLIDATED STATEMENT OF PROFIT OR LOSS AND OTHER COMPREHENSIVE INCOME (OCI)	17
CONSOLIDATED STATEMENT OF CHANGES IN EQUITY 2022	18
CONSOLIDATED STATEMENT OF CHANGES IN EQUITY 2021	18
CONSOLIDATED STATEMENT OF CASH FLOWS	19
REPORTING ENTITY	20
SIGNIFICANT CHANGES IN THE REPORTING PERIODS	20
BASIS OF ACCOUNTING	20
USE OF JUDGEMENTS AND ESTIMATES	21
CHANGES IN SIGNIFICANT ACCOUNTING POLICIES	21
SEGMENT REPORTING	22
SIGNIFICANT CHANGES TO THE SCOPE OF CONSOLIDATION	26
FINANCIAL INSTRUMENTS – FAIR VALUES AND RISK MANAGEMENT	27
OTHER FINANCIAL LIABILITIES	30
EQUITY	31
SHARE-BASED PAYMENT ARRANGEMENTS	33
SUBSEQUENT EVENTS	33





## Consolidated statement of financial position (unaudited)

(in TEUR)	Notes	31.03.2022	31.12.2021
<b>ASSETS</b>			
Intangible assets and goodwill		312,633	193,504
Property, plant and equipment		749,442	603,843
Investment Properties		5,296	5,263
Other financial assets		267	271
Other receivables and assets		44,380	42,387
Deferred tax assets		8,918	8,565
<b>Non-current assets</b>		<b>1,120,936</b>	<b>853,833</b>
Inventories		342,974	245,429
Contract assets		14,045	13,469
Trade receivables		228,513	129,130
Income tax receivables		3,694	3,630
Receivables from affiliated companies		1,632	2,271
Other receivables and assets		53,429	35,559
Cash and cash equivalents		390,546	509,059
<b>Current assets</b>		<b>1,034,833</b>	<b>938,547</b>
<b>TOTAL ASSETS</b>		<b>2,155,769</b>	<b>1,792,380</b>
<b>EQUITY AND LIABILITIES</b>			
Share capital	10	52,164	52,164
Share premium	10	850,306	849,076
Non-redeemable loan	10	15,195	15,195
Retained earnings	10	-8,351	-10,880
<b>Equity attributable to owners of Montana Aerospace AG</b>	10	<b>909,314</b>	<b>905,555</b>
Non-controlling interests	10	-798	-704
<b>Total equity</b>	10	<b>908,516</b>	<b>904,851</b>
Bank loans and borrowings		85,047	39,131
Other financial liabilities	9	550,139	441,753
Deferred tax liabilities		32,585	21,270
Provisions		18,541	8,377
Employee benefits		22,812	21,712
Accruals		294	272
Other liabilities		56,217	58,167
<b>Non-current liabilities</b>		<b>765,635</b>	<b>590,682</b>
Bank loans and borrowings		72,739	57,727
Other financial liabilities	9	125,062	52,202
Current tax liabilities		1,139	708
Provisions		8,280	4,625
Employee benefits		18,519	15,128
Trade payables		157,202	110,789
Contract liabilities		24,350	19,626
Accruals		16,199	13,332
Liabilities from affiliated companies		1,350	1,991
Other liabilities		56,778	20,719
<b>Current liabilities</b>		<b>481,618</b>	<b>296,847</b>
<b>TOTAL LIABILITIES</b>		<b>1,247,253</b>	<b>887,529</b>
<b>TOTAL EQUITY AND LIABILITIES</b>		<b>2,155,769</b>	<b>1,792,380</b>

The notes on pages 22 to 35 are an integral part of these condensed consolidated interim financial statements.



## Consolidated statement of profit or loss (unaudited)

(in TEUR)	Notes	For the three months ended 31 March	
		2022	2021
<b>Gross sales</b>		<b>244,004</b>	<b>170,329</b>
Sales deductions		-717	-928
<b>Net sales</b>	<b>6</b>	<b>243,287</b>	<b>169,401</b>
Change in finished and unfinished goods		17,034	13,347
Own work capitalised		6,676	2,947
Other operating income		4,705	9,792
Cost of materials, supplies and services		-173,683	-124,344
Personnel expenses	11	-50,052	-37,157
Other operating expenses		-33,563	-25,651
<b>EBITDA*</b>		<b>14,404</b>	<b>8,335</b>
Depreciation and amortization		-19,220	-17,015
thereof impairment		0	0
<b>OPERATING RESULT</b>		<b>-4,816</b>	<b>-8,680</b>
Interest income		482	289
Interest expenses		-5,008	-5,475
Other financial income		3,961	3,300
Other financial expenses		-1,001	-961
<b>FINANCIAL RESULT</b>		<b>-1,566</b>	<b>-2,847</b>
<b>RESULT BEFORE TAX</b>		<b>-6,382</b>	<b>-11,527</b>
Income tax expense		-805	-2,116
<b>RESULT FOR THE PERIOD</b>		<b>-7,187</b>	<b>-13,643</b>
Thereof attributable to:			
Owners of Montana Aerospace AG		-7,108	-13,585
Non-controlling interests		-79	-58
<b>EARNINGS PER SHARE (IN EUR)</b>			
Basic earnings per share		-0.12	-0.47
Diluted earnings per share		-0.12	-0.47

\* EBITDA is calculated as result for the period before income tax expense, interest income, other financial income, interest expenses, other financial expenses and depreciation and amortization.

The notes on pages 22 to 35 are an integral part of these condensed consolidated interim financial statements.



## Consolidated statement of profit or loss and other comprehensive income (OCI) (unaudited)

(in TEUR)	Notes	For the three months ended 31 March	
		2022	2021
<b>Result for the period</b>		<b>-7,187</b>	<b>-13,643</b>
<b>ITEMS THAT WILL NOT BE RECLASSIFIED TO PROFIT OR LOSS</b>			
Remeasurements of the defined benefit liability (asset)		4,436	3,919
Related taxes		-825	-729
		<b>3,611</b>	<b>3,190</b>
<b>ITEMS THAT ARE OR MAY BE RECLASSIFIED SUBSEQUENTLY TO PROFIT OR LOSS</b>			
Effective portion of changes in fair value of cash flow hedges		-152	200
Foreign exchange differences		6,162	4,625
Related taxes		0	2
		<b>6,010</b>	<b>4,827</b>
<b>OTHER COMPREHENSIVE INCOME FOR THE PERIOD, NET OF TAX</b>		<b>9,621</b>	<b>8,017</b>
<b>TOTAL COMPREHENSIVE INCOME FOR THE PERIOD</b>		<b>2,434</b>	<b>-5,626</b>
Thereof attributable to:			
Owners of Montana Aerospace AG		2,528	-5,553
Non-controlling interests		-94	-73

The notes on pages 22 to 35 are an integral part of these condensed consolidated interim financial statements.



## Consolidated statement of changes in equity 2022 (unaudited)

(in TEUR)	Notes	Attributable to owners of the Company							Total	Non-controlling interest	Total equity
		Share capital	Share premium	Non-redeemable loan	Foreign Exchange Differences	Fair Value Reserve	Other retained earnings	Total Retained earnings			
Balance as of January 1, 2022		52,164	849,076	15,195	16,308	-545	-26,642	-10,880	905,555	-704	904,851
<b>TOTAL COMPREHENSIVE INCOME FOR THE PERIOD</b>											
Result for the period							-7,108	-7,108	-7,108	-79	-7,187
Other comprehensive income for the period, net of tax					6,177	-152	3,611	9,636	9,636	-15	9,621
<b>Total</b>		<b>0</b>	<b>0</b>	<b>0</b>	<b>6,177</b>	<b>-152</b>	<b>-3,497</b>	<b>2,528</b>	<b>2,528</b>	<b>-94</b>	<b>2,434</b>
<b>TRANSACTIONS WITH OWNERS OF THE COMPANY</b>											
Effect of share-based payments	11	1,230							1,230		1,230
<b>Total</b>		<b>0</b>	<b>1,230</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1,230</b>	<b>0</b>	<b>1,230</b>
Movement in non-controlling interest									0		0
Balance as of March 31, 2022		52,164	850,306	15,195	22,485	-697	-30,139	-8,351	909,314	-798	908,516

## Consolidated statement of changes in equity 2021 (unaudited)

(in TEUR)	Attributable to owners of the Company							Total	Non-controlling interest	Total equity
	Share capital	Share premium	Foreign Exchange Differences	Fair Value Reserve	Retained earnings	Equity (net assets attributable to MTC Group)				
Balance as of January 1, 2021	0	0	-12,160	-1,341	0	224,377	210,876	-293	210,583	
<b>TOTAL COMPREHENSIVE INCOME FOR THE PERIOD</b>										
Result for the period						-13,585	-13,585	-58	-13,643	
Other comprehensive income for the period, net of tax			4,640	202	3,190		8,032	-15	8,017	
<b>Total</b>	<b>0</b>	<b>0</b>	<b>4,640</b>	<b>202</b>	<b>-10,395</b>	<b>0</b>	<b>-5,553</b>	<b>-73</b>	<b>-5,626</b>	
<b>TRANSACTIONS WITH OWNERS OF THE COMPANY</b>										
Share issuance and formation of Montana Aerospace	90	226,728			-2,441	-224,377	0		0	
Capital contribution					2,400		2,400		2,400	
<b>Total</b>	<b>90</b>	<b>226,728</b>	<b>0</b>	<b>0</b>	<b>-41</b>	<b>-224,377</b>	<b>2,400</b>	<b>0</b>	<b>2,400</b>	
Balance as of March 31, 2021	90	226,728	-7,520	-1,139	-10,436	0	207,723	-366	207,357	

The notes on pages 22 to 35 are an integral part of these condensed consolidated interim financial statements.



## Consolidated statement of cash flows (unaudited)

(in TEUR)	Notes	For the three months ended 31 March	
		2022	2021
<b>CASH FLOW FROM OPERATING ACTIVITIES</b>			
Result before tax		-6,382	-11,527
Net interest income		4,526	5,186
Depreciation and amortization		19,220	17,015
Gains and losses from disposals of property, plant and equipment and intangible assets		337	97
Other non-cash income and expenses		-511	-5,387
<b>Subtotal</b>		<b>17,190</b>	<b>5,384</b>
Changes in assets and liabilities:			
Inventories		-34,330	-16,156
Trade receivables and other current assets		-37,860	-25,330
Trade payables and other current liabilities		18,713	14,707
Provisions and liabilities for employee benefits		-842	-465
Subtotal		-54,319	-27,244
Income taxes paid		-310	-1,463
<b>NET CASH FROM OPERATING ACTIVITIES</b>		<b>-37,439</b>	<b>-23,323</b>
<b>CASH FLOW FROM INVESTING ACTIVITIES</b>			
Acquisition of subsidiaries less cash acquired	7	-62,471	-6,786
Acquisition of intangible assets and property, plant and equipment		-21,757	-42,005
Disposal of intangible assets and property, plant and equipment		23	81
Repayments of loans granted to affiliates		0	6
Other payments received for disposal of financial assets		4	0
Interest received		482	283
<b>NET CASH FROM INVESTING ACTIVITIES</b>		<b>-83,719</b>	<b>-48,421</b>
<b>CASH FLOW FROM FINANCING ACTIVITIES</b>			
Capital contribution		0	2,400
Issuance of interest-bearing liabilities		26,518	83,557
Repayment of interest-bearing liabilities		-18,426	-29,972
Repayment of interest-bearing liabilities from affiliates		0	-25,323
Payment of lease liabilities		-2,405	-1,649
Interest paid		-3,826	-4,777
<b>NET CASH FROM FINANCING ACTIVITIES</b>		<b>1,861</b>	<b>24,236</b>
<b>NET CHANGE IN CASH AND CASH EQUIVALENTS</b>			
Cash and cash equivalents as at 1 January		509,059	95,803
Effect of exchange rate changes on cash and cash equivalents		784	532
Cash and cash equivalents as at 31 March		390,546	48,827

The notes on pages 22 to 35 are an integral part of these condensed consolidated interim financial statements.



# NOTES

to the consolidated financial statements

## 1. Reporting entity

Montana Aerospace AG (“Montana Aerospace” or “the Company”) is a worldwide supplier of structural parts for the aerospace, e-mobility and energy industries and is incorporated in Switzerland with its registered office in Reinach, Switzerland. These condensed consolidated interim financial statements as at and for the three months ended 31 March 2022 comprise the Company and its subsidiaries (collectively the ‘Group’ and individually ‘Group companies’).

Montana Aerospace AG is a leading producer of system components and complex assemblies for the aerospace industry, with worldwide engineering and manufacturing operations. The Company has approximately 6.800 highly skilled employees at 32 locations on four continents – designing, developing and producing ground-breaking technologies for tomorrow’s aerospace, e-mobility and energy industries out of aluminium, titanium, composite, copper and steel.

The controlling parent company of Montana Aerospace is Montana Tech Components AG.

## 2. Significant changes in the reporting periods

On 31 March 2022, the Group acquired 100% interest in S.R.I.F. NV (the “Asco Group” or “Asco”; see note 7).

## 3. Basis of accounting

These interim financial statements have been prepared in accordance with IAS 34 Interim Financial Reporting, and should be read in conjunction with the Group’s last annual consolidated financial statements as at and for the year ended 31 December 2021 (“last annual financial statements”). They do not include all of the information required for a complete set of IFRS financial statements. However, selected explanatory notes are included to explain events and transactions that are significant to an understanding of the changes in the Group’s financial position and performance since the last annual financial statements.

The accounting policies adopted are consistent with those of the previous financial year (last annual consolidated financial statements of Montana Aerospace as of 31 December 2021). The Group’s sales were not subject to seasonal variations during the reporting period.

The consolidated interim financial statements have been prepared under the historical cost convention, unless otherwise indicated. All amounts are in thousands of euros unless otherwise stated.

These interim financial statements were authorised for issue by the Board of Directors on 3 May 2022.



## 4. Use of judgements and estimates

In preparing these interim financial statements, management has made judgements, estimates and assumptions that affect the application of the Group's accounting policies and the reported amounts of assets, liabilities, income and expenses. Actual results may differ from these estimates.

The significant judgments made by management in applying the Group's accounting policies and the key sources of estimation uncertainties were the same as those described in the last annual financial statements of Montana Aerospace.

### 4.1. Measurement of fair values

A number of the Group's accounting policies and disclosures require the measurement of fair values, for both financial and non-financial assets and liabilities.

When measuring the fair value of an asset or a liability, the Group uses observable market data as far as possible. Fair values are categorised into different levels in a fair value hierarchy based on the inputs used in the valuation techniques as follows.

- **Level 1:** quoted prices (unadjusted) in active markets for identical assets or liabilities.
- **Level 2:** inputs other than quoted prices included in Level 1 that are observable for the asset or liability, either directly (i.e. as prices) or indirectly (i.e. derived from prices).
- **Level 3:** inputs for the asset or liability that are not based on observable market data (unobservable inputs).

If the inputs used to measure the fair value of an asset or a liability fall into different levels of the fair value hierarchy, then the fair value measurement is categorised in its entirety in the same level of the fair value hierarchy as the lowest level input that is significant to the entire measurement.

The Group recognises transfers between levels of the fair value hierarchy at the end of the reporting period during which the change has occurred.

## 5. Changes in significant accounting policies

The accounting policies applied in these consolidated interim financial statements are the same as those applied in the Group's consolidated financial statements as at and for the year ended 31 December 2021.

For these interim financial statements, no changes in significant accounting policies were identified compared to the Group's consolidated financial statements as at and for the year ended 31 December 2021.



## 6. Segment reporting

### 6.1. Basis for segmentation

Operating segments requiring to be reported are determined on the basis of a management approach. Accordingly, external segment reporting reflects the internal organizational and management structure used within the Group as well as internal financial reporting to the chief operating division maker. In the case of Montana Aerospace, the chief operating decision maker is the Board of Montana Aerospace AG.

With the IPO, management structure and focus of business developed and acquisitions were initiated in the second half of 2021. Consequently, 1 December 2021 a new management structure was established. The reporting is divided into the segment “Aerospace”, “E-mobility” and “Energy”. In addition, unallocated costs are reported separately under “Reconciliation”.

#### **Aerospace**

The Aerospace segment is a partner for aircraft manufacturers. The segment develops and manufactures aircraft parts. The Group’s product portfolio ranges from structural components for fuselage, wings and landing gear to critical engine components subject to high thermal and mechanical loads, and functional components for the cabin interior.

#### **E-Mobility**

The E-Mobility segment manufactures lightweight components for the E-Mobility sector. The segment is specialized in the production of components and assemblies, such as crash management systems and battery boxes.

#### **Energy**

The Energy segment produces components for the energy infrastructure. The segment specializes in copper processing and has high-level expertise in copper refinement and insulation systems.

The accounting and measurement policies for the segment reporting are based on the IFRS used in the present consolidated financial statements. The Board of Directors (CODM) uses adjusted EBITDA for management purposes (see note 6.3).





## 6.2. Information according to reportable segments

The management variables, which are used to assess the performance of the operating segments, are shown below:

	For the three months ended 31 March		For the three months ended 31 March		For the three months ended 31 March		For the three months ended 31 March		For the three months ended 31 March		For the three months ended 31 March	
	Aerospace		E-Mobility		Energy		Total		Reconciliation		Group	
(in TEUR)	2022	2021	2022	2021	2022	2021	2022	2021	2022	2021	2022	2021
External net sales	89,358	53,973	45,307	26,541	108,622	88,886	243,287	169,400		1	243,287	169,401
Net sales between segments	519	6	85				604	6	-604	-6	0	
<b>Total net sales</b>	<b>89,877</b>	<b>53,979</b>	<b>45,392</b>	<b>26,541</b>	<b>108,622</b>	<b>88,886</b>	<b>243,891</b>	<b>169,406</b>	<b>-604</b>	<b>-5</b>	<b>243,287</b>	<b>169,401</b>
<b>Adjusted EBITDA</b>	<b>11,945</b>	<b>6,229</b>	<b>4,163</b>	<b>1,053</b>	<b>1,435</b>	<b>2,617</b>	<b>17,543</b>	<b>9,899</b>	<b>-1,642</b>	<b>-443</b>	<b>15,901</b>	<b>9,456</b>
Non-operative income and expenses	-267	-1,059					-267	-1,059	-1,230	-63	-1,497	-1,122
<b>EBITDA</b>	<b>11,678</b>	<b>5,170</b>	<b>4,163</b>	<b>1,053</b>	<b>1,435</b>	<b>2,617</b>	<b>17,276</b>	<b>8,840</b>	<b>-2,872</b>	<b>-505</b>	<b>14,404</b>	<b>8,335</b>
Depreciation and amortization	-14,970	-12,893	-2,444	-2,348	-1,841	-1,694	-19,255	-16,935	35	-80	-19,220	-17,015
thereof impairment												
<b>Operating result</b>											<b>-4,816</b>	<b>-8,680</b>
<b>Financial result</b>											<b>-1,566</b>	<b>-2,847</b>
<b>Result before tax</b>											<b>-6,382</b>	<b>-11,527</b>
Income tax income (expense)											-805	-2,116
<b>Result for the period</b>											<b>-7,187</b>	<b>-13,643</b>
Investments	16,369	21,539	2,479	1,031	1,128	898	19,976	23,468	-63	3	19,913	23,471

A summary of the elimination of intra-Group interdependencies between the segments is provided in the reconciliation column. The reconciliation column also contains facts that cannot be directly allocated to any segment, such as the effects of share-based payment.



### 6.3. Entity-wide disclosures

#### INFORMATION BY GEOGRAPHICAL SEGMENT

(in TEUR)	For the three months ended 31 March		For the three months ended 31 March	
	2022		2021	
	Net sales*	Non-current assets**	Net sales*	Non-current assets**
Switzerland	5,505	38,709	4,546	37,201
Germany	47,111	12,969	29,354	9,672
Austria	11,258	84,701	8,821	61,932
UK	6,673	255	3,600	354
Poland	3,459		5,496	
Slovenia	8,332		4,505	
Turkey	2,794		4,157	
France	5,106	2,741	2,499	
Spain	3,037	8	1,981	11
Italy	3,304	4,411	4,420	5,454
Finland	2,527		1,414	
Sweden	2,057		1,656	
Romania	3,462	404,021	506	378,071
Russia	2,299		3,222	
Belgium	582	213,399	668	
Rest of Europe	10,376	4,686	6,963	1,774
USA	37,600	158,185	22,424	163,460
Canada	3,262	16,570	2,580	
Mexico	5,848		2,262	
Brazil	22,506	18,373	15,585	14,809
Rest of America	9,236		5,624	
China	23,014	8,350	21,889	8,476
India	9,610	9,029	7,239	9,618
Vietnam	3,562	90,964	1,037	73,540
Rest of Asia	9,432		5,987	
Africa, Australia and New Zealand	1,335		966	
<b>Total</b>	<b>243,287</b>	<b>1,067,371</b>	<b>169,401</b>	<b>764,372</b>

\* The geographic information on revenues in the table above is based on the customers' location.

\*\* Non-current assets include in this respect real estate held as financial investment, property, plant and equipment and intangible assets.



## PRODUCTS AND SERVICES

The Group's revenues and trade receivables are split into the following products and services:

	For the three months ended 31 March		For the three months ended 31 March	
	2022		2021	
(in TEUR)	Net sales	Trade receivables	Net sales	Trade receivables
thereof product sales	241,306	226,951	168,124	109,131
thereof service sales	1,981	1,562	1,277	1,420
<b>Total</b>	<b>243,287</b>	<b>228,513</b>	<b>169,401</b>	<b>110,551</b>

## KEY ACCOUNTS

For the three months ended 31 March 2022 no transactions with a single external customer accounted for 10% or more of the Group sales.



## 7. Significant changes to the scope of consolidation

On 31 March 2022, the Group acquired 100% interest in S.R.I.F. NV (the "Asco Group" or "Asco"). The acquisition of the Asco Group was closed by effectuating a payment payable in cash (EUR 116 million), and, as the sellers also had a strong interest in being a shareholder of Montana Aerospace – believing and participating in the long-term and sustainable development of the Group including Asco – by a share consideration of 4,431,600 ordinary shares of Montana Aerospace AG. The payment has been paid upon closing and the aggregate purchase price is subject to customary price adjustments. In addition to the purchase price, an earn-out of up to EUR 30 million based on the attainment of certain performance indicators by the Company has been agreed, that will be paid by 30 June 2025 at the earliest. The shares to be newly issued from the authorized share capital of the Company – excluding the pre-emptive subscription rights of existing shareholders – were issued to the sellers on 7 April 2022.

The purchase price allocation (PPA) has not yet been completed. A reasonable estimate was also not possible because the final valuation of the assets and liabilities is still in progress.

The resulting goodwill is not expected to be deductible for tax purposes.

The preliminary figures are summarized as follows:

### Total consideration

(in TEUR)	
Deferred consideration	100,270
Cash	115,986
<b>Total consideration transferred</b>	<b>216,256</b>

Identifiable net assets before fair value adjustments are estimated at TEUR 100,000.  
Estimated fair value adjustments and Goodwill amount to TEUR 116,000.

### Total cash outflow

(in TEUR)	
Cash	115,986
Less acquired cash	-53,515
<b>Total cash outflow (+), cash inflow (-) Goodwill</b>	<b>62,471</b>

At the current stage the detailed information about the net assets acquired is not necessary. The residual amount does not only include Goodwill, it also includes fair value adjustments.



## 8. Financial instruments – fair values and risk management

### Accounting classifications and fair values

The following table shows the carrying amounts and fair values of financial assets and financial liabilities, including their levels in the fair value hierarchy. It does not include fair value information for financial assets and financial liabilities not measured at fair value if the carrying amount is a reasonable approximation of fair value.

Fair values for trade and other receivables, trade and other payables, bank loans and borrowings and loan liabilities from affiliated companies are not included in the table below. Their carrying amount is a reasonable approximation of fair value. Bank loans and borrowings are mainly bearing variable interest rates.



31 March 2022	Carrying amount				Fair value					
	(in TEUR)	Measured at fair value – hedging instruments	Other assets and liabilities measured at fair value in profit or loss	Financial assets measured at amortised acquisition cost	Other financial liabilities	Total	Level 1	Level 2	Level 3	Total
<b>Financial assets – measured at fair value</b>										
Forward exchange contracts (hedge accounting)	38				38		38			38
Commodityswaps (hedge accounting)	378				378		378			378
Securities		767			767	0	767			767
	<b>416</b>	<b>767</b>	<b>0</b>	<b>0</b>	<b>1,183</b>					
<b>Financial assets – not measured at fair value</b>										
Contract assets			14,045		14,045					
Trade receivables			228,513		228,513					
Trade receivables vs. affiliated companies			78		78					
Other receivables from affiliated companies			1,554		1,554					
Other receivables and assets			61,340		61,340					
Cash and cash equivalents			390,546		390,546					
	<b>0</b>	<b>0</b>	<b>696,076</b>	<b>0</b>	<b>696,076</b>					
<b>Financial liabilities – measured at fair value</b>										
Forward exchange contracts (hedge accounting)	9,238				9,238		9,238			9,238
Commodityswaps (hedge accounting)	208				208		208			208
Other financial liabilities		300			300			300		300
	<b>9,446</b>	<b>300</b>	<b>0</b>	<b>0</b>	<b>9,746</b>					
<b>Financial liabilities – not measured at fair value</b>										
Bank loans and borrowings				157,786	157,786					
Other financial liabilities*				642,887	642,887		639,358			639,358
Lease liabilities				31,914	31,914					
Trade payables**				156,533	156,533					
Trade payables vs. affiliated companies				241	241					
Contract liabilities***				0	0					
Other Liabilities vs. affiliated companies				1,109	1,109					
Accruals				16,493	16,493					
Other liabilities****				95,034	95,034					
	<b>0</b>	<b>0</b>	<b>0</b>	<b>1,101,997</b>	<b>1,101,997</b>					

\* Does not include accrued interest TEUR 100.

\*\* Does not include other payments received TEUR 672.

\*\*\* Does not include payments received from contracts with customers TEUR 17,950

\*\*\*\* Does not include deferred income TEUR 1,591, derivatives TEUR 246 and liabilities from other taxes as well as in the context of social security TEUR 6,922.



31 December 2021	Carrying amount					Fair value			
	Measured at fair value – hedging instruments	Other assets and liabilities measured at fair value in profit or loss	Financial assets measured at amortised acquisition cost	Other financial liabilities	Total	Level 1	Level 2	Level 3	Total
(in TEUR)									
<b>Financial assets – measured at fair value</b>									
Forward exchange contracts (hedge accounting)	181				181		181		181
Commodityswaps (hedge accounting)	6				6		6		6
Securities		596			596	3	593		596
	187	596	0	0	783				
<b>Financial assets – not measured at fair value</b>									
Contract assets			13,469		13,469				
Trade receivables			129,130		129,130				
Trade receivables vs. affiliated companies			749		749				
Other receivables from affiliated companies			1,522		1,522				
Other receivables and assets			52,531		52,531				
Cash and cash equivalents			509,059		509,059				
	0	0	706,460	0	706,460				
<b>Financial liabilities – measured at fair value</b>									
Forward exchange contracts (hedge accounting)	164				164		164		164
Commodityswaps (hedge accounting)	244				244		244		244
Other financial liabilities		300			300			300	300
	408	300	0	0	708				
<b>Financial liabilities – not measured at fair value</b>									
Bank loans and borrowings				96,858	96,858				
Other financial liabilities*				461,141	461,141		460,814		460,814
Lease liabilities				32,497	32,497				
Trade payables**				110,155	110,155				
Trade payables vs. affiliated companies				735	735				
Contract liabilities***				0	0				
Other Liabilities vs. affiliated companies				1,256	1,256				
Accruals				13,604	13,604				
Other liabilities****				67,293	67,293				
	0	0	0	783,539	783,539				

\* Does not include accrued interest TEUR 17.

\*\* Does not include other payments received TEUR 637.

\*\*\* Does not include payments received from contracts with customers TEUR 19.626.

\*\*\*\* Does not include deferred income TEUR 1,572, derivatives TEUR 408 and liabilities from other taxes as well as in the context of social security TEUR 9,609.



## 9. Other financial liabilities

Other financial liabilities are composed as follows:

(in TEUR)	31.03.2022	31.12.2021
Promissory notes (Schuldscheindarlehen)	459,947	459,344
Lease liabilities	31,914	32,497
Deferred consideration*	100,270	0
Other	83,070	2,114
<b>Other financial liabilities</b>	<b>675,201</b>	<b>493,956</b>
Thereof current	125,062	52,202
Thereof non-current	550,139	441,753

\* In connection with the acquisition of Asco group, the sellers granted a vendor loan to Montana Aerospace Deutschland GmbH (buyer of Asco group). On 7 April 2022, this loan has been settled by a share consideration of 4,431,600 ordinary shares of Montana Aerospace AG. Furthermore, an earn-out of up to EUR 30 million based on the attainment of certain performance indicators by the Company has been agreed, that will be paid by 30 June 2025 at the earliest. See note 7 for further explanations relating to the acquisition of Asco group.





## 10. Equity

### 10.1. Share capital

The company Montana Aerospace AG was incorporated on 25 November 2019 with 100,000 shares and a fully paid-in share capital of CHF 100,000 (EUR 89,896).

As of 31 March 2022, the total authorized and issued number of ordinary shares comprises 57,553,997 shares with a nominal value of CHF 1.00 each. The split of the capital stock is shown in the table below.

CAPITAL STOCK	31 March 2022
Nominal value per share (CHF)	1.00
Total number of shares	57,553,997
Total amount of share capital (CHF)	57,553,997
Total amount of share capital (EUR)*	52,163,549

\*For subsequent events impacting the share capital of Montana Aerospace AG please see Note 12.

The Principal Shareholder (Montana Tech Components AG) holds 56.3% of the shares as of 31 March 2022.

### 10.2. Earnings per share

The calculation of earnings per share has been based on the profit or loss attributable to shareholders of Montana Aerospace AG as presented in the consolidated statement of profit or loss and the weighted average of shares in circulation as of 31 March 2022.

	2022	2021
Weighted average of ordinary shares in circulation as of 31 March	57,553,997	28,834,000

	For the three months ended 31 March	
(in EUR)	2022	2021
Result of the period attributable to the Owners of the company	-7,107,889	-13,585,303

	For the three months ended 31 March	
(in EUR)	2022	2021
Basic earnings per share	-0.12	-0.47
Diluted earnings per share	-0.12	-0.47

The number of ordinary shares outstanding is adjusted for the capital increase as of 16 April 2021 as if the event had occurred as of 1 January 2020 in accordance with IAS 33.27(b). The adjusted amount of ordinary shares outstanding is included in the calculation of the weighted average of ordinary shares for the periods before the rights issue).



### 10.3. Share premium

TCHF 422,846 (TEUR 379,200) were allocated to the share premium from the proceeds of the initial public offering.

For the current fiscal year, a total of TEUR 1,230 was recognized in equity as share-based remuneration (see note 11).

### 10.4. Nature and purpose of reserves

The translation reserves comprise all foreign currency differences arising from the translation of the financial statements of foreign operations.

Remeasurements of the net defined benefit liabilities are charged or credited to other comprehensive income in the period in which they arise.

### 10.5. Dividends

The Company has not paid any dividends in the periods presented.



## 11. Share-based payment arrangements

### Management stock option program (MSOP)

The management stock option program (MSOP) was launched by the parent company Montana Tech Components AG, Reinach, Switzerland, to allow employees to subscribe to ordinary shares in Montana Aerospace AG. The vesting period on which the program is based amounts to five years. The share-based payment arrangement requires employees to be in an active employment relationship with the company whenever options are exercised. The expense recognized in the income statement (personnel expenses) for share-based payment came to TEUR 1,230 in the current fiscal year. The effects in equity amounted to TEUR 1,230 (see note 10.3) and consisted of allocations from the forward projection of the MSOP.

## 12. Subsequent events

On 7 April 2022, Montana Aerospace AG executed the capital increase in connection with the closing of the acquisition of the Asco Group. Therefore, 4,431,600 new ordinary shares of a nominal value of CHF 1.00 each out of its authorized capital were issued to the sellers of the Asco Group in a capital increase out of its authorized capital. The pre-emptive subscription rights of existing shareholders are excluded. Following the issuance of the new shares, the total number of issued shares of Montana Aerospace AG increased from 57,553,997 by 7.70% to 61,985,597 shares.



# THE MONTANA AEROSPACE EQUITY STORY

Montana Aerospace offers shareholders an investment opportunity in high-growth niche markets, by manufacturing system components and complex assemblies for aerospace, e-mobility and energy segments based on its many years of experience with multi-material components and its extensive development and production know-how. The company pursues a clear goal with its worldwide engineering and manufacturing operations: to play an active role in shaping the structural changes taking place in the aerospace industry. As a vertically integrated full-service provider with a global local-to-local approach, the company is a game changer and sustainably shaping and improving its performance and that of its customers. With 6,800 employees, the company manufactures parts and innovative lightweight design solutions at 32 locations worldwide, thus making an important contribution to climate protection and the future of aerospace.

## Reasons to invest in Montana Aerospace

### Vertical integration = High value creation



Montana Aerospace is a highly vertically integrated supplier of aerostructures with a solid best-cost country footprint, multi-material expertise in aluminum, titanium, composite, copper and steel. We are leader in innovative product design, supported by our proprietary intellectual property solutions.

### Key partner for customers



Montana Aerospace's market proximity, which is based on its local-to-local manufacturing and service strategy, and its solid best-cost country footprint, ensures strong long-term relationships with prominent customers from the aerospace, e-mobility and energy sectors.

### Game changer when it comes to structural change



With long-term capital spending of more than EUR 580 million (CAPEX) from 2018 to 2021, most of which was invested in the expansion of production capacities and facilities, the company has improved growth in a rapidly changing supplier environment. In recent years, Montana Aerospace has established a reputation as a build-and-buy partner of choice for well-known OEMs and Tier-1 suppliers. This has led to a significant increase in sales calculated and long-term customer contracts (contracted sales).



### Achieving stability through diversification



As an industry group with global operations, we specialize in key technologies within three promising markets. Apart from the aerospace segment, we also aim to achieve technology and market leadership in e-mobility as well as in energy. Diversification is carefully selected to strengthen our business model and offset the effects of the different economic cycles. This strategy has also proved successful during the pandemic.

### Clear commitment to ESG



Montana Aerospace's business model is based on a commitment to sustainable reduction of environmental impacts. This commitment and the integration of ESG criteria into the company's philosophy is a key element of our strategy and long-term success. At Montana Aerospace, we focus on three sustainability priorities: a) reducing our CO2 emissions by expanding the vertical integration of our value chain b) promoting the circular economy by implementing the necessary tools in our production process and c) establishing sustainable, long-term working relationships with our employees and partners.

### Operational excellence



Our focus is on the continuous development and implementation of measures to achieve best-in-class efficiencies in all core processes of our value chain. Continually improving performance creates added value for our customers, increases our competitive advantage and enhances the motivation and team spirit of our employees.

### Proven business model



Over the long term, population growth and increasing prosperity will raise demand for mobility service, and the need for sustainable mobility concepts. Montana Aerospace is confident that its scalable business model will allow it to achieve its long-term growth goals in line with the megatrends in Europe, the US and the APAC region.



# ABOUT MONTANA AEROSPACE

Montana Aerospace focus on key parts and technologies in the aerospace market with a global operational presence. Montana Aerospace manufactures state-of-the-art components for the aerospace industry due to its multi-material capabilities and outstanding technical expertise. As a customer-oriented company, Montana Aerospace drives the research and development of new parts and solutions together with its customers. Due to the high level of integration in the aerospace value chain and the unique business model, Montana Aerospace meets the needs of its customers and has built long-term relationships over decades. Montana Aerospace also produces high-quality, insulated winding material made of copper for electrical engineering in the high-energy sector, so-called twisted conductors for transformers, and Roebel bars for generators. Finally, Montana Aerospace develops, produces and sells special machines for product identification in the metallurgical sector. The marking and reading sub-areas enable the steel identification of metallurgical products, whereby the Group offers all common technologies. The marking by means of different solutions enables traceability to the end product. Montana Aerospace, headquartered in Reinach (AG), Switzerland, has production facilities in Switzerland, Austria, Bosnia, Germany, Italy, USA, Romania, Vietnam, Brazil, China, India and France.



## Organizational structure

Alongside VARTA AG and Aluflexpack AG, Montana Aerospace AG is one of the three pillars of Montana Tech Components AG. The parent company Montana Tech Components AG, founded in 2006, is a global industrial group with headquarters in Reinach (Switzerland) that specializes in key technologies in future markets. All three business areas of the growth-oriented Group are among the market leaders in their fields of activity. These leadership positions are secured through continuous further development. At Montana Tech Components, a sustainable increase in corporate values has been taking place from an ecological, social and economic point of view since it was founded.



## Montana Aerospace share

### BASIC INFORMATION

ISIN	CH1110425654 /111 042 565
Ticker symbol / Reuters symbol	AERO
Initial listing	May 12th 2021
Number of shares	61,985,597
Stock Exchanges	International Reporting Standard at SIX Swiss Exchange in Zurich
Market capitalization (as per 31.03.2022)	CHF ~937 million



- Montana Tech Components AG  
52,3 %
- Free Float  
47,7 %



# DISCLAIMER

Some of the information contained in this press release may be forward-looking statements. Montana Aerospace cautions that such forward-looking statements are not guarantees of future performance and involve risks and uncertainties, and that actual results may differ materially from those in the forward-looking statements as a result of various factors. Montana Aerospace undertakes no obligation to publicly update or revise any forward-looking statements.

All figures contained in this report are unaudited. This Q1 report can be downloaded at [www.montana-aerospace.com](http://www.montana-aerospace.com)

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