



**MONTANA
AEROSPACE**



INTERIM FINANCIAL REPORT

Q1 2024



WE SHAPE THE FUTURE.
WITH EXPERIENCE, A SPIRIT
OF INNOVATION AND THE
HIGHEST STANDARDS,
WE ARE SETTING OUT FOR
NEW HORIZONS.



MONTANA AEROSPACE AG – SELECTED KEY FIGURES

For the three months ended 31 March 2024

(financial figures in M€)	Q1 2024	Q1 2023	yoy change
Net Sales	395.7	353.1	42.6
EBITDA	37.7	21.4	16.3
Adjusted EBITDA	38.2	23.6	14.6
Adjusted EBITDA margin (%)	9.7%	6.7%	3.0%
Operating result	12.7	-6.5	19.2
Operating result margin (%)	3.2%	-1.8%	5.0%
Result for the period	2.7	-17.5	20.2
Net cash from operating activities	-15.8	-76.4	60.6
Net cash from investing activities	-18.3	-25.9	7.6
Net cash from financing activities	-14.0	-28.0	14.0
Free Cash Flow	-34.1	-102.3	68.2
CAPEX spent	-17.7	-17.3	-4
Trade Working Capital	346.6	294.7 *	51.9
Equity Ratio (%)	48.9%	48.3% *	0.6%
Net Debt (cash)	322.5	275.8 *	46.7
Total Assets	1,910.4	1,935.5 *	-25.1
Employees	7,345	6,695	650

* comparison period is December 2023



THE MONTANA AEROSPACE EQUITY STORY

Years of Ramp-up and Investment Now Yielding Results

What arguments support an investment in Montana Aerospace:

a) Positioning in Distinct Future and Growth Markets

Montana Aerospace presents shareholders with an investment opportunity in high-growth niche markets with a promising future. Over the long term, the increase in population and prosperity will drive demand for energy and sustainable mobility solutions both in the air and on the ground. Montana Aerospace's scalable business model aligns with the objective to expand its market shares in Europe, the Americas, and the APAC region while solidifying its position as a technology leader in megatrends.

All our segments – Aerostructures, E-Mobility, and Energy – equally hold substantial growth potential, as reflected in our results. In the Aerostructures segment, the rising air traffic and fleet modernizations are significant drivers, while in the E-Mobility segment, it's the electrification of mobility. In the Energy segment, our goal is to achieve a revenue of 1 billion euros by the end of the decade through mainly the rapid growth of the power infrastructure industry. The transition to renewable energy is a key challenge of today's society.

Our strategy is to play an active role in shaping the profound structural changes in the aerospace, e-mobility, and energy transition industries with our globally highly integrated manufacturing operations. As a full-service provider following a global local-to-local strategy, and with approximately 7,300 highly skilled employees across 23 locations worldwide, we are ideally positioned to offer forward-thinking solutions to our customers.

b) Resilience through Diversification

As an industry group with a leading market position and robust brands, we specialize in the key technologies of three promising markets. Leveraging our strong industrial foundation and efficient overhead structures, we achieve optimal market coverage in the aerospace, e-mobility, and energy industries. Diversification is carefully chosen to fortify our business model and to counterbalance the diverse business cycles. This resilience was successfully demonstrated during the pandemic.

Simultaneously, our multi-sector strategy enables the exploitation of significant opportunities within the Group, where we possess extraordinary multi-material competence and highly qualified employees. Product quality and innovation rest on the materials expertise of our specialists. This encompasses recycling know-how, advisory services on optimal material processes, and the assembly of specific materials.

c) Entering the Profit Phase

The years behind us were marked by growth – both organic and inorganic – and significant anticyclical investments. With long-term capital spending exceeding EUR 650 million (CAPEX) from 2018 to 2022, the majority of which was allocated to expanding capacities and expertise, we enhanced growth in a rapidly changing supplier environment. Currently, we are entering the next stage of our long-term strategy: the profit phase. We plan to achieve this by leveraging the countercyclical investments made in previous years to over-proportionally benefit in 2024 and beyond. A tangible expression of this will be the generation of positive free cash flow and net income.



d) Montana Aerospace Embraces Sustainability

We are deeply committed to sustainability and, in 2022, commenced publishing an ESG report. For the fiscal year 2023 we prepared the reported information with reference to the GRI Standards. Montana Aerospace's business model is founded on a dedication to the sustainable reduction of environmental impacts. This commitment, along with the integration of ESG criteria into the company's philosophy, is a central element of our strategy and long-term success. At Montana Aerospace, we prioritize mainly three sustainability goals:

- 1) Reduce our CO₂ emissions by enhancing the vertical integration of our value chain, thereby contributing to climate change mitigation.
- 2) Foster the circular economy by implementing in-house recycling processes.
- 3) Establish sustainable, long-term relationships with our employees and partners.

In 2023, we completed the process of the inaugural materiality analysis. We also established sustainability as a key aspect of our strategy, setting-up an ESG committee in the board of directors and thus integrating it into management. Our "ESG journey" continues. In 2024, among other milestones, we will complete our ESG Risk Assessment and set our targets within the framework of the Science Based Targets Initiative (SBTi), to which we committed in the past fiscal year. Many more initiatives in the coming years will position Montana Aerospace as a role model for sustainability in the industry.

e) Our USP as a "One-Stop-Shop"

We provide our customers with vertical integration of the value chain, resulting in significant time savings and reductions in transportation routes and CO₂ emissions. This creates substantial additional value, positioning us as an optimal partner.

From the processing of raw materials to the assembly of entire components, we offer the highest quality from a single source with a streamlined supply chain and without potential challenges at the interfaces between smaller suppliers.

The end products of our customers, such as passenger aircrafts, consist of thousands of individual parts. The value chain is often highly fragmented, and relationships with numerous supplying companies are very complex. We position ourselves as a strategic partner capable of covering many parts of the value chain. As Montana Aerospace, we can handle everything from development to the production of system-critical components and complex assemblies, providing our customers with substantial savings and creating a significant positive ESG impact.

With our unique one-stop-shop concept, we see ourselves as a game-changer in the entire supply chain: "Everything under one roof, locally where the customers are." The regional proximity is crucial. We have established one-stop-shops worldwide for the aviation industry, in the U.S., Europe, and Asia. As our customers increasingly engage in local-to-local manufacturing, we can fully leverage our USP.



“In my many years of experience in industrial management, I have witnessed firsthand the importance of continuous improvement in production through process automation and lean management. At Montana Aerospace, we are committed to constantly optimizing our manufacturing processes to provide our customers with the highest quality and efficiency. With the commitment, dedication, and passion of our employees, we endeavor to be pioneers in the field, continuously advancing innovative solutions.”

Helmut Wieser

Board Member Montana Aerospace



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FINANCIAL OVERVIEW

Earnings

For the three months ended 31 March 2024

(in TEUR)	2024	2024 (adjustments)	2023	2023 (adjustments)
Net Sales	395,685		353,084	
Change in finished and unfinished goods	18,680		11,082	
Own work capitalized	2,129		3,450	
Other operating income	5,952		5,450	
Cost of materials, supplies and services	-260,258		-234,434	
Personnel expenses	-78,576		-70,301	
Other operating expenses	-45,897		-46,972	
EBITDA	37,715		21,359	
Legal costs		78		785
M&A and PMI related expenses		-		925
Stock option plans (share-based payment) MSOP		391		541
ASTA IPO preparation costs		-		-
Adjusted EBITDA		38,185		23,609
Adjusted EBITDA margin		9.7%		6.7%
Depreciation and amortization	-24,972		-27,856	
Operating Profit (EBIT)	12,743		-6,497	
Financial result	-9,086		-11,888	
Share of result of equity-accounted investees, net of tax	-213		-	
Result before tax	3,444		-18,385	
Income tax expense / income	-709		875	
Result for the period	2,735		-17,510	
Thereof attributable to:				
Owners of Montana Aerospace AG	2,809		-17,418	
Non-controlling interests	-74		-92	



Net Sales

In the first three months of 2024, Montana Aerospace generated consolidated Net Sales of EUR 395.7 million, an increase of 12.1% compared to EUR 353.1 million in the first quarter of the previous year. The largest contribution to net sales was made by the business segment Aerostructures with EUR 207.8 million, closely followed by the business segment Energy (EUR 147.6 million). Much of the positive net sales development was organic, but also supported by Montana Aerospace's acquisitions of ASCO in the Aerostructures business segment and Sao Marco in the Energy business segment (both in 2022). E-Mobility's net sales were down year-on-year due to limited sales of billets (recycled aluminum) on the external market.

EBITDA

Accounting for non-recurring and non-operational items – mainly expenses related to the Management Stock Option Program (MSOP) and legal fees – the adjusted EBITDA reached EUR 38.2 million in the first three months of 2024, up from EUR 23.6 million in the same period of 2023. This translates into an adjusted EBITDA margin of 9.7% compared to 6.7% in the same period last year. Overall adj. EBITDA performance is still impacted and diluted by external supply chain issues ASCO is facing within the Aerostructures segment on its path to full integration.

On an unadjusted basis, the Group's reported EBITDA increased from EUR 21.4 million in the first three months of 2023 to EUR 37.7 million in 2024, an increase of 76.6%, in line with the increase in adjusted EBITDA (increase of 61.7% compared to the previous period). This increase in EBITDA is largely due to the significant improvement in production output (net sales plus change in finished goods; +EUR 50.2 million compared to 2023).

Significant economies of scale were achieved as the cost of materials and services (EUR 260.3 million in the first three months of 2024 vs. EUR 234.4 million in the same period of 2023) and personnel expenses (EUR 78.6 million in the period ended March 2024 vs. EUR 70.3 million in the same period of 2023) did not grow in proportion to net sales. We expect this trend to continue.

The two adjustments to the reported EBITDA in the first three months of 2024 were the legal costs (EUR 0.08 million) and the expenses related to the management stock option program (MSOP) (EUR 0.4 million), totaling EUR 0.5 million.

In terms of trade working capital (TWC), we expect to reach significantly lower and more sustainable TWC levels in all segments by the end of 2024, as previously guided. At the end of 2023, we have seen some delayed payments for optimization reasons. This will change in the future as payments will be made earlier, in line with previous first quarters of the respective financial years. As net sales grew by ~12%, inventories increased by only around 3%, supporting the trend towards effective trade working capital management.

The financial result improved from EUR -11.9 million at the end of Q1 2023 to EUR -9.1 million at the end of Q1 2024, positively influenced by net FX gains compared to net FX losses in Q1 2023.



Net Sales and adj. EBITDA development per segment

in EURm	Aerostructures		E-Mobility		Energy	
	Q1 2023	Q1 2024	Q1 2023	Q1 2024	Q1 2023	Q1 2024
Net Sales	166.8	207.8	47.2	40.7	139.8	147.6
yoy growth	+24.6%		-13.7%		+5.6%	
Adj. EBITDA	15.2	29.4	3.3	1.9	7.2	8.2
yoy growth	+93.7%		-42.4%		+14.0%	

Segment sales and EBITDA in the first three months of 2024 showed Aerostructures and Energy as the main drivers of Montana Aerospace's business expansion. Aerostructures showed growth of +24.6% with total net sales of EUR 207.8 million, while Energy showed growth of +5.6% with total net sales of EUR 147.6 million. Only the E-Mobility business showed a decrease in net sales (EUR 40.7 million in the first three months of 2024 vs. EUR 47.2 million in the same period of 2023) due to lower demand for billets on the external market. Nevertheless, adj. EBITDA in the E-Mobility segment is within our guidance, with good potential to exceed it in the coming quarters. The Energy segment achieved an adj. EBITDA of EUR 8.2 million, an increase of +14.0% compared to the first quarter of 2023, establishing itself as a strong growth business and reflecting the state of the market, which is shifting from a pull to a push market. Aerostructures also showed a significant improvement of +93.7% compared to the same period of the previous year and achieved an adj. EBITDA of EUR 29.4 million, despite the supply chain challenges within ASCO.

Operating Result (EBIT)

As a result of the strong EBITDA, the operating result (EBIT) reached EUR 12.7 million as of 31 March 2024, a considerable improvement compared to EUR -6.5 million EBIT in the first three months of 2023.

Total depreciation and amortization expenses amounted to EUR 25.0 million in the first three months of 2024 compared to EUR 27.9 million in the same period of 2023. No adjustments to depreciation and amortization (impairment) were made.



Cash flow statement

(in TEUR)	For the three months ended 31 March 2024	
	2024	2023
Cash and cash equivalents at the beginning of the period	175,252	426,215
Net cash provided / used in operating activities	-15,825	-76,404
Net cash used in investing activities	-18,308	-25,900
Net cash used in / from financing activities	-14,036	-27,999
+/- effect of exchange rate fluctuations on cash held	-124	-1,066
Cash and cash equivalents at the end of the period	126,959	294,846

Balance sheet

(in TEUR)	31 March 2024	31 December 2023
ASSETS		
Non-current assets	1,151,716	1,148,124
Current assets	758,689	787,336
<i>o/w cash and cash equivalents</i>	<i>126,959</i>	<i>175,252</i>
Total Assets	1,910,405	1,935,460
EQUITY AND LIABILITIES		
Total equity	933,785	934,358
Non-current liabilities	570,406	548,943
Current liabilities	406,214	452,159
Total equity and liabilities	1,910,405	1,935,460



As of 31 March 2024, total assets amounted to EUR 1,910.4 million (31 December 2023: EUR 1,935.5 million), with total non-current assets of EUR 1,151.7 million (31 December 2023: EUR 1,148.1 million). Total non-current assets included mainly intangible assets and goodwill of EUR 288.3 million (31 December 2023: EUR 290.4 million) and property, plant, and equipment of EUR 721.3 million (31 December 2023: EUR 723.0 million). Within the total current assets of EUR 758.7 million (31 December 2023: EUR 787.3 million), inventories amounted to EUR 346.2 million (31 December 2023: EUR 334.4 million), trade receivables to EUR 176.2 million (31 December 2023: EUR 159.3 million), other receivables and assets to EUR 71.4 million (31 December 2023: EUR 83.6 million), and cash and cash equivalents to EUR 127.0 million (31 December 2023: EUR 175.3 million).

Total liabilities were at EUR 976.6 million as of 31 March 2024 (31 December 2023: EUR 1,001.1 million), of which EUR 406.2 million are current liabilities (31 December 2023: EUR 452.2 million) and EUR 570.4 million are non-current liabilities (31 December 2023: EUR 548.9 million).

Non-current liabilities include bank loans and borrowings of EUR 281.1 million (31 December 2023: EUR 258.9 million), other financial liabilities of EUR 94.7 million (31 December 2023: EUR 95.1 million) and other liabilities and accruals of EUR 88.0 million (31 December 2023: EUR 85.1 million).

Current liabilities include loans and borrowings of EUR 60.6 million (31 December 2023: EUR 82.3 million) and trade payables of EUR 214.7 million (31 December 2023: EUR 230.4 million).

Total equity decreased slightly to EUR 933.8 million (31 December 2023: EUR 934.4 million) and includes EUR 921.5 million of share premium (31 December 2023: EUR 921.1 million).

At 31 March 2024, Montana Aerospace's trade working capital amounted to EUR 346.6 million compared to EUR 391.3 million in Q1 2023.



Supplemental financial information

USAGE OF ALTERNATIVE PERFORMANCE MEASURES

Montana Aerospace AG is managed in accordance with internally defined financial and non-financial key figures in the interest of achieving a sustainable increase in value. The following key financial figures are used for the purpose of value-oriented management and in the context of the Interim Report Q1 2024:

- **Organic Growth** refers to increases in Net Sales (in %) excluding any contributions from acquired companies.
- **EBITDA** refers to operating profit before interest, taxes, depreciation and amortization.
- **Adjusted EBITDA** refers to operating profit before interest, taxes, depreciation and amortization adjusted for one-off effects.
- **Operating Cash Flow** is defined as net cash used / provided in operating activities.
- **Investing Cash Flow** is defined as net cash used / provided in investing activities.
- **Financing Cash Flow** is defined as net cash used / provided in financing activities.
- **Free Cash flow** is defined as the sum of operating cash flow and investing cash flow.
- **CAPEX** (capital expenditures) refers to payments made for purchase of PPE and intangible assets.
- **Equity Ratio** refers to total equity in % of total equity and liabilities.
- **Trade Working Capital** includes trade receivables and inventories less trade payables and advances received from customers.

Due to the Group's dynamic growth, the trend in the number of employees is also an important non-financial indicator.



CONDENSED CONSOLIDATED INTERIM FINANCIAL STATEMENTS

(unaudited)

31 MARCH 2024

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Consolidated statement of financial position (unaudited)

(in TEUR)	Notes	31.03.2024	31.12.2023
ASSETS			
Intangible assets and goodwill		288,297	290,369
Property, plant and equipment		721,260	722,988
Investment properties		6,653	7,016
Equity-accounted investees		34,270	34,542
Loans		38,087	35,643
Other financial assets		2,011	3,013
Other receivables and assets		54,421	47,964
Deferred tax assets		6,717	6,589
Non-current assets		1,151,716	1,148,124
Inventories		346,242	334,440
Contract assets		31,159	27,972
Trade receivables		176,227	159,260
Income tax receivables		2,167	2,134
Receivables from affiliated companies		1,456	1,569
Loans		3,068	3,066
Other receivables and assets		71,411	83,642
Cash and cash equivalents		126,959	175,252
Current assets		758,689	787,336
TOTAL ASSETS		1,910,405	1,935,460
EQUITY AND LIABILITIES			
Share capital	8	56,480	56,480
Share premium	8	921,452	921,061
Retained earnings	8	-42,229	-41,380
Equity attributable to owners of Montana Aerospace AG	8	935,703	936,161
Non-controlling interests	8	-1,918	-1,803
Total equity	8	933,785	934,358
Loans and borrowings		281,113	258,928
Other financial liabilities	7	94,690	95,094
Deferred tax liabilities		44,273	46,274
Provisions		38,847	39,250
Employee benefits		16,403	17,270
Contract liabilities		7,039	7,014
Other liabilities and accruals		88,041	85,113
Non-current liabilities		570,406	548,943
Loans and borrowings		60,638	82,276
Other financial liabilities	7	13,006	14,744
Tax liabilities		3,207	987
Provisions		12,055	10,347
Employee benefits		30,843	23,629
Trade payables		214,722	230,361
Contract liabilities		2,067	8,670
Liabilities from affiliated companies		4,912	5,380
Other liabilities and accruals		64,764	75,765
Current liabilities		406,214	452,159
TOTAL LIABILITIES		976,620	1,001,102
TOTAL EQUITY AND LIABILITIES		1,910,405	1,935,460

The notes on pages 21 to 33 are an integral part of these condensed consolidated interim financial statements.



Consolidated statement of profit or loss (unaudited)

(in TEUR)	Notes	For the three months ended 31 March	
		2024	2023
Net Sales	5	395,685	353,084
Change in finished and unfinished goods		18,680	11,082
Own work capitalized		2,129	3,450
Other operating income		5,952	5,450
Cost of materials, supplies and services		-260,258	-234,434
Personnel expenses		-78,576	-70,301
Other operating expenses		-45,897	-46,972
EBITDA*		37,715	21,359
Depreciation and amortization		-24,972	-27,856
OPERATING RESULT		12,743	-6,497
Interest income		1,461	2,057
Interest expenses		-11,330	-9,744
Other financial income		2,982	764
Other financial expenses		-2,199	-4,965
FINANCIAL RESULT		-9,086	-11,888
Share of result of equity-accounted investees, net of tax		-213	0
RESULT BEFORE TAX		3,444	-18,385
Income tax expense / income		-709	875
RESULT FOR THE PERIOD		2,735	-17,510
Thereof attributable to:			
Owners of Montana Aerospace AG		2,809	-17,418
Non-controlling interests		-74	-92
EARNINGS PER SHARE (IN EUR)			
Basic earnings per share		0.05	-0.28
Diluted earnings per share		0.05	-0.28

* EBITDA is calculated as result for the period before income tax expense, interest income, other financial income, interest expenses, other financial expenses and depreciation and amortization.

The notes on pages 21 to 33 are an integral part of these condensed consolidated interim financial statements.



Consolidated statement of profit or loss and other comprehensive income (unaudited)

(in TEUR)	Notes	For the three months ended 31 March	
		2024	2023
Result for the period		2,735	-17,510
ITEMS THAT WILL NOT BE RECLASSIFIED TO PROFIT OR LOSS			
Remeasurements of the defined benefit liability (asset)		379	-44
Related taxes		-61	8
		318	-36
ITEMS THAT ARE OR MAY BE RECLASSIFIED SUBSEQUENTLY TO PROFIT OR LOSS			
Effective portion of changes in fair value of cash flow hedges		-5,015	4,473
Foreign exchange differences		741	-7,806
Equity-accounted investees – share of OCI		-59	0
Related taxes		317	-84
		-4,016	-3,417
OTHER COMPREHENSIVE INCOME FOR THE PERIOD, NET OF TAX		-3,698	-3,453
TOTAL COMPREHENSIVE INCOME FOR THE PERIOD		-963	-20,963
Thereof attributable to:			
Owners of Montana Aerospace AG		-849	-20,899
Non-controlling interests		-114	-64

The notes on pages 21 to 33 are an integral part of these condensed consolidated interim financial statements.



Consolidated statement of changes in equity 2024

(unaudited)

(in TEUR)	Notes	Attributable to owners of the Company						Total	Non-controlling interest	Total equity
		Share capital	Share premium	Foreign Exchange Differences	Fair Value Reserve	Other retained earnings	Total Retained earnings			
Balance as of January 1, 2024		56,480	921,061	39,932	9,935	-91,247	-41,380	936,161	-1,803	934,358
TOTAL COMPREHENSIVE INCOME FOR THE PERIOD										
Result for the period						2,809	2,809	2,809	-74	2,735
Other comprehensive income for the period, net of tax				722	-4,698	318	-3,658	-3,658	-40	-3,698
Total		0	0	722	-4,698	3,127	-849	-849	-114	-963
TRANSACTIONS WITH OWNERS OF THE COMPANY										
Effect of share-based payments	8 / 11		391					391		391
Total		0	391	0	0	0	0	391	0	391
Balance as of March 31, 2024		56,480	921,452	40,654	5,237	-88,120	-42,229	935,703	-1,918	933,785

The notes on pages 21 to 33 are an integral part of these condensed consolidated interim financial statements.



Consolidated statement of changes in equity 2023

(unaudited)

(in TEUR)	Notes	Attributable to owners of the Company						Total	Non-controlling interest	Total equity
		Share capital	Share premium	Foreign Exchange Differences	Fair Value Reserve	Other retained earnings	Total Retained earnings			
Balance as of January 1, 2023		56,480	918,245	40,276	-4,985	-50,978	-15,689	959,036	-1,405	957,631
TOTAL COMPREHENSIVE INCOME FOR THE PERIOD										
Result for the period						-17,418	-17,418	-17,418	-92	-17,510
Other comprehensive income for the period, net of tax				-7,834	4,389	-36	-3,481	-3,481	28	-3,453
Total		0	0	-7,834	4,389	-17,454	-20,899	-20,899	-63	-20,961
TRANSACTIONS WITH OWNERS OF THE COMPANY										
Effect of share-based payments			541					541		541
Total		0	541	0	0	0	0	541	0	541
Balance as of March 31, 2023		56,480	918,787	32,442	-596	-68,432	-36,587	938,680	-1,468	937,212

The notes on pages 21 to 33 are an integral part of these condensed consolidated interim financial statements.



Consolidated statement of cash flows

(unaudited)

(in TEUR)	For the three months ended 31 March	
	2024	2023
CASH FLOW FROM OPERATING ACTIVITIES		
Result before tax	3,444	-18,385
Net interest income	9,869	7,687
Share of result of equity-accounted investees, net of tax	213	0
Depreciation and amortization	24,972	27,856
Gains and losses from disposals of property, plant and equipment and intangible assets	-57	136
Other non-cash income and expenses	-3,454	-1,245
Subtotal	34,987	16,049
Changes in assets and liabilities:		
Inventories	-11,136	-14,223
Trade receivables and other current assets	-15,275	-24,277
Trade payables and other current liabilities	-24,993	-53,774
Provisions and liabilities for employee benefits	1,001	-165
Subtotal	-50,403	-92,439
Income taxes paid	-409	-14
NET CASH FROM OPERATING ACTIVITIES	-15,825	-76,404
CASH FLOW FROM INVESTING ACTIVITIES		
Acquisition of subsidiaries less cash acquired	-1,481	-168
Disposal of subsidiaries less cash disposed of	1,000	0
Acquisition of intangible assets and property, plant and equipment	-17,707	-17,348
Disposal of intangible assets and property, plant and equipment	1,163	73
Payments made for capital contribution to associates	0	-1,000
Loans granted to joint ventures	-2,000	-9,400
Other payments received for investing activities	3	0
Interest received	714	1,943
NET CASH FROM INVESTING ACTIVITIES	-18,308	-25,900
CASH FLOW FROM FINANCING ACTIVITIES		
Issuance of interest-bearing liabilities	33,955	21,745
Repayment of interest-bearing liabilities	-35,064	-40,508
Payment of lease liabilities	-3,175	-2,349
Interest paid	-9,752	-6,887
NET CASH FROM FINANCING ACTIVITIES	-14,036	-27,999
NET CHANGE IN CASH AND CASH EQUIVALENTS	-48,169	-130,303
Cash and cash equivalents as at 1 January	175,252	426,215
Effect of exchange rate changes on cash and cash equivalents	-124	-1,066
Cash and cash equivalents as at 31 March	126,959	294,846

The notes on pages 21 to 33 are an integral part of these condensed consolidated interim financial statements.



NOTES

to the condensed consolidated interim financial statements (unaudited)

1. Reporting entity

Montana Aerospace AG (“Montana Aerospace” or “the Company”) is a worldwide supplier of structural parts for the aerospace, e-mobility and energy industries and was incorporated on 25 November 2019 in Switzerland with its registered office in Reinach, Switzerland. These condensed consolidated interim financial statements as at and for the three months ended 31 March 2024 comprise the Company and its subsidiaries (collectively the ‘Group’ and individually ‘Group companies’).

The controlling parent company of Montana Aerospace is Montana Tech Components AG.

2. Basis of accounting

These interim financial statements have been prepared in accordance with IAS 34 Interim Financial Reporting and should be read in conjunction with the Group’s last annual consolidated financial statements as at and for the year ended 31 December 2023 (“last annual financial statements”). They do not include all of the information required for a complete set of financial statements prepared in accordance with IFRS Accounting Standards. However, selected explanatory notes are included to explain events and transactions that are significant to an understanding of the changes in the Group’s financial position and performance since the last annual financial statements.

The accounting policies adopted are consistent with those of the previous financial year (last annual consolidated financial statements of Montana Aerospace as of 31 December 2023). Amendments to IFRS accounting standard that are effective as of 1 January 2024 have no material effect on the Group’s financial statements. The Group’s sales were not subject to seasonal variations during the reporting period.

The consolidated interim financial statements have been prepared under the historical cost convention, unless otherwise indicated. All amounts are in thousands of euros unless otherwise stated.

These interim financial statements were authorised for issue by the Board of Directors on 7 May 2024.



3. Use of judgements and estimates

In preparing these interim financial statements, management has made judgements, estimates and assumptions that affect the application of the Group's accounting policies and the reported amounts of assets, liabilities, income and expenses. Actual results may differ from these estimates.

The significant judgments made by management in applying the Group's accounting policies and the key sources of estimation uncertainties were the same as those described in the last annual financial statements of Montana Aerospace.

3.1. Measurement of fair values

A number of the Group's accounting policies and disclosures require the measurement of fair values, for both financial and non-financial assets and liabilities.

When measuring the fair value of an asset or a liability, the Group uses observable market data as far as possible. Fair values are categorised into different levels in a fair value hierarchy based on the inputs used in the valuation techniques as follows.

- **Level 1:** quoted prices (unadjusted) in active markets for identical assets or liabilities.
- **Level 2:** inputs other than quoted prices included in Level 1 that are observable for the asset or liability, either directly (i.e. as prices) or indirectly (i.e. derived from prices).
- **Level 3:** inputs for the asset or liability that are not based on observable market data (unobservable inputs).

If the inputs used to measure the fair value of an asset or a liability fall into different levels of the fair value hierarchy, then the fair value measurement is categorised in its entirety in the same level of the fair value hierarchy as the lowest level input that is significant to the entire measurement.

The Group recognises transfers between levels of the fair value hierarchy at the end of the reporting period during which the change has occurred.



4. Changes in significant accounting policies

The accounting policies applied in these consolidated interim financial statements are the same as those applied in the Group's consolidated financial statements as at and for the year ended 31 December 2023.

5. Segment reporting

5.1. Basis for segmentation

Operating segments requiring to be reported are determined on the basis of a management approach. Accordingly, external segment reporting reflects the internal organizational and management structure used within the Group as well as internal financial reporting to the chief operating division maker. In the case of Montana Aerospace, the chief operating decision maker is the Board of Montana Aerospace AG.

The reporting is divided into the segment "Aerostructures", "E-mobility" and "Energy". In addition, unallocated costs are reported separately under "Reconciliation".



Aerostructures

The Aerostructures segment is a partner for aircraft manufacturers. The segment develops and manufactures aircraft parts. The Group's product portfolio ranges from structural components for fuselage, wings and landing gear to critical engine components subject to high thermal and mechanical loads, and functional components for the cabin interior.

E-Mobility

The E-mobility segment manufactures lightweight components for the e-mobility sector. The segment is specialized in the production of components and assemblies, such as crash management systems and battery boxes.

Energy

The Energy segment produces components for the energy infrastructure. The segment specializes in copper processing and has high-level expertise in copper refinement and insulation systems.

The accounting and measurement policies for the segment reporting are based on the IFRS used in the present consolidated financial statements. The Board of Directors (CODM) uses adjusted EBITDA for management purposes.

The adjustments are made to eliminate non-operational expenses and income not attributed to management performance. The following were incurred during the reporting and comparison period:

(in TEUR)	For the three months ended 31 March	
	2024	2023
EBITDA as reported	37,715	21,359
Legal costs	79	785
M&A and PMI related expenses		925
Stock option plans (share-based payment)	391	541
Adjusted EBITDA	38,185	23,609



5.2. Information according to reportable segments

The management variables, which are used to assess the performance of the operating segments, are shown below:

For the three months ended 31 March												
	Aerostructures		E-Mobility		Energy		Total		Reconciliation		Group	
(in TEUR)	2024	2023	2024	2023	2024	2023	2024	2023	2024	2023	2024	2023
External net sales	207,384	166,389	40,651	46,930	147,649	139,764	395,685	353,084			395,685	353,084
Net sales between segments	389	371	49	224			438	595	-438	-595	0	
Total net sales	207,773	166,760	40,700	47,154	147,649	139,764	396,123	353,678	-438	-593	395,685	353,084
Adjusted EBITDA	29,365	15,162	1,900	3,296	8,183	7,175	39,448	25,633	-1,263	-2,024	38,185	23,609
Non-operative income and expenses	-79	-1,710					-79	-1,710	-391	-541	-470	-2,251
EBITDA	29,287	13,452	1,900	3,296	8,183	7,175	39,370	23,923	-1,655	-2,564	37,715	21,359
Depreciation and amortization	-20,244	-22,983	-2,418	-2,535	-2,380	-2,384	-25,042	-27,902	70	46	-24,972	-27,856
Operating result											12,743	-6,497
Financial result											-9,086	-11,888
Result from joint ventures											-213	
Result before tax											3,444	-18,385
Income tax expense / income											-709	875
Result for the period											2,735	-17,510
Investments	11,805	12,492	1,696	2,105	3,876	2,227	17,377	16,824	29	129	17,406	16,953

A summary of the elimination of intra-Group interdependencies between the segments is provided in the reconciliation column. The reconciliation column also contains facts that are not directly allocated to any segment, such as the effects of share-based payment.



5.3. Entity-wide disclosures

INFORMATION BY GEOGRAPHICAL SEGMENT

For the three months ended 31 March

(in TEUR)	2024		2023	
	Net Sales*	Non-current assets**	Net Sales*	Non-current assets**
Switzerland	4,296	39,772	6,131	38,504
Germany	65,763	5,467	52,551	5,295
Austria	7,876	34,935	8,468	35,123
UK	36,571		2,833	
Poland	7,652		6,504	
Slovenia	3,216		5,385	
Turkey	3,832		3,436	
France	7,137	4,033	8,968	3,231
Spain	1,633		1,744	
Italy	2,046		3,720	
Finland	1,219		382	
Sweden	2,834		1,746	
Romania	2,269	384,139	2,509	393,494
Russia			422	
Belgium	524	188,521	37,724	196,846
Rest of Europe	24,226	6,189	19,726	6,075
USA	102,234	184,906	74,216	187,406
Canada	4,967	25,668	5,063	27,173
Mexico	5,163		5,096	
Brazil	48,070	40,718	47,835	37,420
Rest of America	9,380		10,144	
China	26,634	8,231	27,741	7,393
India	8,694	7,855	7,597	8,115
Vietnam	2,996	85,776	2,285	93,823
Rest of Asia	13,539		9,586	
Africa, Australia and New Zealand	2,914		1,272	
Total	395,685	1,016,210	353,084	1,039,898

* The geographic information on revenues in the table above is based on the customers' location.

** Non-current assets include in this respect real estate held as financial investment, property, plant and equipment and intangible assets.



PRODUCTS AND SERVICES

The Group's revenues and trade receivables are split into the following products and services:

(in TEUR)	For the three months ended 31 March			
	2024		2023	
	Net Sales	Trade receivables	Net Sales	Trade receivables
thereof product sales	395,582	176,150	352,987	196,343
thereof service sales	103	77	97	29
Total	395,685	176,227	353,084	196,372

KEY ACCOUNTS

For the three months ended 31 March 2024 – as for the three months ended 31 March 2023 – no transactions with a single external customer accounted for 10% or more of the Group sales.

6. Financial instruments – fair values and risk management

Accounting classifications and fair values

The following table shows the carrying amounts and fair values of financial assets and financial liabilities, including their levels in the fair value hierarchy. It does not include fair value information for financial assets and financial liabilities not measured at fair value if the carrying amount is a reasonable approximation of fair value.

Fair values for trade and other receivables, trade and other payables, bank loans and borrowings and loan liabilities from affiliated companies are not included in the table below. Their carrying amount is a reasonable approximation of fair value. Bank loans and borrowings are mainly bearing variable interest rates.

The put options granted to non-controlling shareholders that are presented in other financial liabilities are categorised as Level 3 within the fair value hierarchy.



31 March 2024	Carrying amount					Fair value				
	(in TEUR)	Measured at fair value – hedging instruments	Other assets and liabilities measured at fair value in profit or loss	Financial assets measured at amortized cost	Other financial liabilities	Total	Level 1	Level 2	Level 3	Total
Financial assets – measured at fair value										
Derivative financial instruments	5,048				5,048		5,048			5,048
Securities		169			169	0	169			169
	5,048	169	0	0	5,217					
Financial assets – not measured at fair value										
Escrow account			4,839		4,839					
Loans granted to joint ventures			24,107		24,107					
Loans granted to related companies			17,047		17,047					
Contract assets			31,159		31,159					
Trade receivables			176,228		176,228					
Receivables from affiliated companies			1,456		1,456					
Other receivables and assets			69,294		69,294					
Cash and cash equivalents			126,959		126,959					
	0	0	451,089	0	451,089					
Financial liabilities – measured at fair value										
Derivative financial instruments	9,355				9,355		9,355			9,355
	9,355	0	0	0	9,355					
Financial liabilities – not measured at fair value										
Loans and borrowings				341,752	341,752					
<i>thereof promissory notes</i>				16,224	16,224		16,224			16,224
Other financial liabilities				85,264	85,264				300	300
Lease liabilities				22,431	22,431					
Trade payables*				206,988	206,988					
Trade payables from affiliated companies				4,752	4,752					
Other liabilities from affiliated companies				160	160					
Other liabilities from joint ventures and from associated companies				2,450	2,450					
Accruals				33,174	33,174					
Other liabilities**				35,185	35,185					
	0	0	0	732,156	732,156					

* Does not include other payments received TEUR 7,734.

** Does not include deferred income TEUR 6,125, derivatives TEUR 9,355, government aid & grants TEUR 54,871 and liabilities from other taxes as well as in the context of social security TEUR 11,647.



31 December 2023		Carrying amount					Fair value		
		Measured at fair value – hedging instruments	Other assets and liabilities measured at fair value in profit or loss	Financial assets measured at amortised cost	Other financial liabilities	Total	Level 1	Level 2	Level 3
(in TEUR)									
Financial assets – measured at fair value									
Derivative financial instruments	7,879				7,879		7,879		7,879
Securities		853			853	0	853		853
	7,879	853	0	0	8,732				
Financial assets – not measured at fair value									
Escrow account			6,368		6,368				
Loans granted to joint ventures			21,898		21,898				
Loans granted to related companies			16,811		16,811				
Contract assets			27,972		27,972				
Trade receivables			159,260		159,260				
Receivables from affiliated companies			1,569		1,569				
Other receivables and assets			69,328		69,328				
Cash and cash equivalents			175,252		175,252				
	0	0	478,458	0	478,458				
Financial liabilities – measured at fair value									
Derivative financial instruments	5,405				5,405		5,405		5,405
	5,405	0	0	0	5,405				
Financial liabilities – not measured at fair value									
Loans and borrowings				341,204	341,204				
<i>thereof promissory notes</i>				38,681	38,681		38,681		38,681
Other financial liabilities*				86,013	86,013			300	300
Lease liabilities				23,822	23,822				
Trade payables**				222,787	222,787				
Trade payables from affiliated companies				5,220	5,220				
Other liabilities from affiliated companies				160	160				
Other liabilities from joint ventures and from associated companies				18,841	18,841				
Accruals				25,651	25,651				
Other liabilities***				33,054	33,054				
	0	0	0	756,752	756,752				

* Does not include accrued interest TEUR 2.

** Does not include other payments received TEUR 7,576.

*** Does not include deferred income TEUR 6,921, derivatives TEUR 5,405, government aid & grants TEUR 54,783 and liabilities from other taxes as well as in the context of social security TEUR 16,221.



7. Other financial liabilities

Other financial liabilities are composed as follows:

(in TEUR)	31.03.2024	31.12.2023
Lease liabilities	22,431	23,822
Other*	85,265	86,015
Other financial liabilities	107,696	109,838
Thereof non-current	94,690	95,094
Thereof current	13,006	14,744

* Item "Other" results mainly from profit certificates in the amount of TEUR 63,133 (including accrued dividends): The Belgian Federal Holding and Investment Company ("FPIM / SFPI") holds profit certificates in Asco, issued against a cash consideration in the amount of TEUR 54,312. These profit certificates were subscribed respectively in 2008, 2012 and 2020. A put option is granted to FPIM / SFPI, exercisable from 2027 (relating to the nominal value amounting to EUR 24.3 million) and 2035 (relating to the nominal value amounting to EUR 30.0 million), to be increased with any dividends related to the past financial year(s) that have not been paid. This put option is recognized as a financial liability.



8. Equity

8.1. Share capital

As of 31 March 2024, the total authorized and issued number of ordinary shares comprises 61,985,597 shares with a nominal value of CHF 1.00 each. The split of the capital stock is shown in the table below.

CAPITAL STOCK	31 March 2024	31 March 2023
Nominal value per share (CHF)	1.00	1.00
Total number of shares	61,985,597	61,985,597
Total amount of share capital (CHF)	61,985,597	61,985,597
Total amount of share capital (EUR)	56,479,902	56,479,902

The Principal Shareholder (Montana Tech Components AG) holds 50.1% of the shares as of 31 March 2024.

8.2. Earnings per share

The calculation of earnings per share has been based on the profit or loss attributable to shareholders of Montana Aerospace AG as presented in the consolidated statement of profit or loss and the weighted average of shares in circulation as of 31 March 2024.

	2024	2023
Weighted average of ordinary shares in circulation as of 31 March	61,985,597	61,985,597

	For the three months ended 31 March	
(in EUR)	2024	2023
Result of the period attributable to owners of Montana Aerospace AG	2,809,436	-17,417,567

	For the three months ended 31 March	
(in EUR)	2024	2023
Basic earnings per share	0.05	-0.28
Diluted earnings per share	0.05	-0.28



8.3. Share premium

For the current fiscal year, a total of TEUR 391 was recognized in equity as share-based remuneration (see note 9).

8.4. Nature and purpose of reserves

The translation reserves comprise all foreign currency differences arising from the translation of the financial statements of foreign operations.

Remeasurements of the net defined benefit liabilities are charged or credited to other comprehensive income in the period in which they arise.

8.5. Dividends

The Company has not paid any dividends in the periods presented.

9. Share-based payment arrangements

9.1. Management stock option program 2021 (MSOP 2021)

The management stock option program (MSOP) was launched by the parent company Montana Tech Components AG, Reinach, Switzerland, to allow employees to subscribe to ordinary shares in Montana Aerospace AG. The vesting period on which the program is based amounts to five years. The share-based payment arrangement requires employees to be in an active employment relationship with the company whenever options are exercised.

The expense recognized in the income statement (personnel expenses) for share-based payment came to TEUR 358 in the current fiscal period. The effects in equity amounted to TEUR 358 and consisted of allocations from the forward projection of the MSOP.

As of 16 December 2022, Montana Tech Components AG and Montana Aerospace AG agreed to transfer all rights and obligations in relation to the options vesting from 2023, to Montana Aerospace AG.



9.2. Management stock option program 2022 (MSOP 2022)

In 2022, a further management stock option program (MSOP) was launched by the companies Montana Tech Components AG, Reinach, Switzerland (300,000 options; exercise price CHF 25.65), and Montana Aerospace AG, Reinach, Switzerland (150,080 options; exercise price CHF 18.00), to allow employees to subscribe to ordinary shares in Montana Aerospace AG. The vesting period on which the program is based amounts to three years. The share-based payment arrangement requires employees to be in an active employment relationship with the company whenever options are exercised.

The expense recognized in the income statement (personnel expenses) for share-based payment came to TEUR 30 in the current fiscal period. The effects in equity amounted to TEUR 30 and consisted of allocations from the forward projection of the MSOP.

9.3. Management stock option program 2023 (MSOP 2023)

In 2023, a further management stock option program (MSOP) was launched by Montana Aerospace AG, Reinach, Switzerland, to allow employees to subscribe to ordinary shares in Montana Aerospace AG. The vesting period on which the program is based amounts to two years. The share-based payment arrangement requires employees to be in an active employment relationship with the company whenever options are exercised.

The expense recognized in the income statement (personnel expenses) for share-based payment came to TEUR 3 in the current fiscal period. The effects in equity amounted to TEUR 3 and consisted of allocations from the forward projection of the MSOP.

10. Subsequent events

No events took place between 31 March 2024 and 7 May 2024 that would require adjustments to the carrying amounts of the assets or liabilities in these condensed consolidated interim financial statements or would need to be disclosed here.



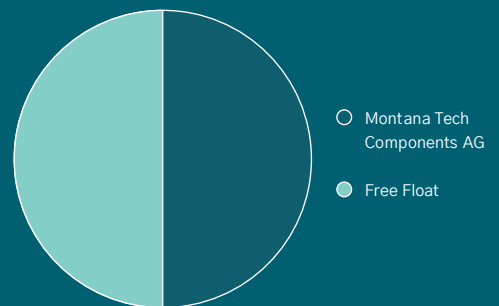
ABOUT MONTANA AEROSPACE

Montana Aerospace focus on key parts and technologies in the aerospace market with a global operational presence. Montana Aerospace manufactures state-of-the-art components for the aerospace industry due to its multi-material capabilities and outstanding technical expertise. As a customer-oriented company, Montana Aerospace drives the research and development of new parts and solutions together with its customers. Due to the high level of integration in the aerospace value chain and the unique business model, Montana Aerospace meets the needs of its customers and has built long-term relationships over decades. Montana Aerospace also produces high-quality, insulated winding material made of copper for electrical engineering in the high-energy sector, so-called twisted conductors for transformers, and Roebel bars for generators. Finally, Montana Aerospace develops, produces and sells special machines for product identification in the metallurgical sector. The marking and reading sub-areas enable the steel identification of metallurgical products, whereby the Group offers all common technologies. The marking by means of different solutions enables traceability to the end product. Montana Aerospace, headquartered in Reinach (AG), Switzerland, has production facilities in Switzerland, Austria, Bosnia, Germany, Italy, USA, Romania, Vietnam, Brazil, China, India, Canada, Belgium and France.

BASIC INFORMATION

ISIN	CH1110425654 /111 042 565
Ticker symbol	AERO
Initial listing	May 12th 2021
Number of shares	61,985,597
Stock Exchanges	International Reporting Standard at SIX Swiss Exchange in Zurich
Market capitalization (as per 31 March 2024)	~CHF 1.047m

SHAREHOLDER STRUCTURE





DISCLAIMER

Some of the information contained in this press release may be forward-looking statements. Montana Aerospace cautions that such forward-looking statements are not guarantees of future performance and involve risks and uncertainties, and that actual results may differ materially from those in the forward-looking statements as a result of various factors. Montana Aerospace undertakes no obligation to publicly update or revise any forward-looking statements.

All figures contained in this report are unaudited. This Q1 2024 report can be downloaded at www.montana-aerospace.com

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